

TOWN OF BEDFORD, MASSACHUSETTS

COMPREHENSIVE ANNUAL FINANCIAL REPORT



FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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Prepared by:
Finance Department

TOWN OF BEDFORD, MASSACHUSETTS
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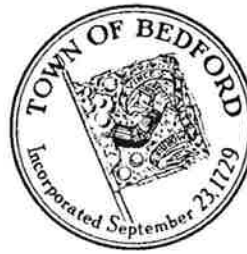
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Introductory Section

The introductory section provides general information on the Town's structure and personnel as well as information useful in assessing the Town's financial condition.



Old Reservoir Ring Well and Dam



FINANCE DEPARTMENT

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Letter of Transmittal

November 25, 2013

To the Honorable Selectmen and Citizens of the Town of Bedford:

At the close of each fiscal year, state law requires the Town of Bedford to publish a complete set of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) and that are audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the Comprehensive Annual Financial Report (CAFR) of the Town of Bedford, Massachusetts, for the fiscal year ending June 30, 2013 for your review.

The report is designed to be used by the elected and appointed officials of the Town and others who are concerned with its management and progress such as bond analysts, banking institutions and the rating agencies as well as residents and taxpayers of Bedford.

This report consists of management's representations concerning the finances of the Town of Bedford. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. Management of the Town is responsible for establishing and maintaining an internal control structure designed to ensure the assets of the Town are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. Because the cost of internal controls should not outweigh their benefits, the Town of Bedford's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

The Town of Bedford's financial statements have been audited by Sullivan, Rogers & Company, LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Bedford for the fiscal year ended June 30, 2013, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion on the Town of Bedford's financial statements for the fiscal year ended June 30, 2013, and that they are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Town of Bedford was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Town of Bedford's separately issued Reports on Internal Control over Financial Reporting, Compliance and Federal Award Programs.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement that analysis and should be read in conjunction with it. The Town of Bedford's MD&A can be found immediately following the report of the independent auditors.

Profile of the Town

Bedford was incorporated as a Town in 1729. The Town is located in eastern Massachusetts, approximately 15 miles northwest of Boston, has a population of 13,320 (2010 US Census) and a land area of approximately 13.8 square miles. It is situated near the junction of Route 128 and Route 3 to New Hampshire, which provides an excellent location for residents, businesses and commuters.

Evolving from an early 17th century colonial trading post, the Town today blends a strong sense of history, a rural small-town flavor and a progressive approach to encouraging high technology and commercial development. The Town's government has received the Massachusetts Municipal Association Pickard Innovation Award on several occasions, including most recently in 2011. That award was for the development of a regional housing services office in conjunction with five other municipalities.

In the southern part of Bedford, in the area of the contiguous Towns of Concord, Lexington and Lincoln, is Hanscom Air Force Base, a leading research facility in electronic systems and catalyst to many related private firms in the region. The Town has attracted industry since Hanscom was established in the 1940's. Adjacent to the Base is Massport's Hanscom Field which is utilized by corporate aviation, private pilots, flight schools, some charters and light cargo carriers. Due to the airfield and its proximity to a major technology highway, Route 128, Bedford has developed into a research and high technology location with clusters of highly specialized, interrelated companies. Bedford is also situated on Route 3 and is a member of the Middlesex 3 Coalition, a public-private partnership working to strengthen economic development in this corridor between Route 128 and Interstate 495. Middlesex 3 is a leading Massachusetts area for the advancement of the computer technology, life sciences, and robotics industries.

Quality of life is paramount and education is a top priority. Bedford is known throughout the state for its high quality school system; Bedford students consistently score in the top percentiles on national and state tests and an extremely high percentage of students graduating from the high school go on to higher education. This year Bedford High School was rated as one of the top 15 schools in the state. Bedford's citizens rated the quality of the Town's services very highly when responding to the National Citizens Survey in 2009. Also, this year Bedford received for the sixth time, an award by America's Promise Alliance as one of the 100 Best Communities for Young people in the nation. The Town is home to Middlesex Community College, the Bedford Veterans Administration Medical Center, several national historic landmarks, a swimming pond and lake, a bike path to the City of Cambridge and beautiful open spaces, consisting of public garden plots, a Town forest, active and passive conservation areas and recreation land.

The Town offers a full range of services including police and fire protection, education, maintenance of streets and infrastructure, solid waste collection and disposal, health and human services, cultural and recreational, administrative and financial services. The Town is a member community of the Massachusetts Water Resources Authority (MWRA) for its water and sewer services.

The Town operates under the Selectmen, Town Manager and Open Town Meeting form of government. The five elected Selectmen make policy decisions, and the Town Manager is responsible for carrying out the policies of the Selectmen and for managing the day-to-day operations of the Town. An elected, five-member School Committee appoints a School Superintendent who administers the public school system of the Town. School Committee members, like the Selectmen, are elected at-large to three-year staggered terms. An appointed Finance Committee, consisting of nine members, makes recommendations to the Town Meeting on operating budgets and other financial matters.

The Town is not highly dependent on state aid; accordingly, when the state experiences fiscal problems it has a moderate impact on the delivery of services. This leaves the Town in a position of relying mainly on property taxes and other local revenues to cover the increasing cost of providing services and replace any revenue lost from the state. The Town reviews its revenue sources on an ongoing basis to ensure that fees generated cover the related expenses incurred as is best demonstrated by the annual water and sewer rate setting process. Also, the Town, anticipating revenue downturns, has created substantial reserve accounts to deal with such circumstances; if reserves are utilized, they are planned to be replenished at future Town Meetings. In fiscal year 2014 the Town appropriated \$225,000 to its stabilization funds, which has a balance of \$2.4 million. The Town is utilizing a portion of its property tax levy for fiscal year 2014 to continue funding its Other Postemployment Benefits (OPEB) liability, as it has been doing since fiscal year 2000. In fiscal year 2014 the Town appropriated \$538,125 to its OPEB fund, giving it a balance of approximately \$3.5 million. The Town also voted to move its OPEB money into the State Pension Retirement Management System (PRIM) to invest its funds. This mechanism will give the Town more flexibility in its investments, and higher returns. Bedford has routinely been able to balance its budget without exceeding the Proposition 2½ property tax limitation. In fact, in fiscal year 2013 Bedford balanced its budget \$995,196 below the Proposition 2½ limit.

Factors Affecting Economic Condition

The Town of Bedford continues to reflect a strong economic condition; per capita income is significantly higher than state averages and the unemployment rate has always been extremely low. The Town remains a very desirable community given its close proximity to Boston and the level and quality of services provided. The residential sales market has been and continues to be, very strong, reflecting the great interest in the community.

The Town continues to maintain a strong commercial and industrial tax base; in fiscal year 2013, commercial and industrial property revenue represented approximately 30% of the Town's total tax levy capacity. The Town has several geographical advantages for commercial uses, which increase the probability of future commercial development. In order to maximize the economic and environmental benefits from the development of its remaining commercial land, the Town continues to be very proactive and certainly welcomes supports and guides the location of desirable uses into the community.

This objective has been achieved through an attentive policy of short and long-term economic development. Specifically, the Town plans the controlled expansion of employment and commercial activity by attracting, guiding and regulating the expansion of existing commercial buildings or the construction of new areas for the utmost social and fiscal benefit of the community. This policy promotes the careful construction of office, research, light assembly and retail space as an alternative to unregulated development as a means of enhancing the Town's economy, employing its residents and increasing Town revenues. Residential values, consistent with state and national trends, have decreased, somewhat, but not nearly as significantly; this demonstrates the continued desirability of the Town, as well as the resiliency of the Town's housing market in an era of uncertainty. There are proposals for new development in Bedford, including a variety of commercial and residential projects. With respect to residential growth, there continues to be significant plans for single family homes, condominiums, townhouses and rental units, with a percentage for affordable housing. Also, the Town continues to be a very desirable location for development for many reasons, including its proximity to two major highways, namely, Route 128 and Route 3.

The Town was the first community in the state to adopt the Community Preservation Act, which allows for a 3% surcharge on real estate bills and is also matched by the state. Since its passage in fiscal year 2002, the Town has collected approximately \$20.9 million from a 3% surcharge on property and from corresponding annual State matches. Appropriations from this program continue to be approved annually at either Annual or Special Town Meetings and they have provided funding for many projects in the areas of housing, recreation, open space and other land acquisition, as well as, historic preservation. This continual reaffirmation of a 3% surcharge, in an era of economic uncertainty, means that the citizens remain committed to the viability of this program.

Quarterly tax billings and excellent collection rates have eliminated the need to borrow on a short term basis to maintain cash flow. The Town's investment options are governed by Massachusetts General Laws and focus on the sound principles of safety, liquidity and yield.

The level of budgetary control is established by Town Meeting; this approval defines the level at which expenditures may not exceed appropriations, which, is typically at the individual department level. The Town Accountant is responsible for ensuring all payroll and invoices are within the budgetary control level before authorizing payment. Additional appropriations may be approved at subsequent Town Meetings and by the Finance Committee, with an approved transfer from a budgeted reserve fund, upon request by the Selectmen or appropriate independent board.

The Town continues to manage its financial affairs in a prudent manner, as is demonstrated by its AAA bond rating from Standard and Poor's. The Town has been able to accomplish all this by such initiatives as;

- ongoing financial modeling and forecasting for operating budgets capital and all revenues
- maintaining reserve balances despite tight budgets
- actively managing the costs of benefits
- establishing progressive reserves for retirement and post retirement benefits
- investing in technology to ensure efficient operations
- maintaining an aggressive pay-as-you-go financing strategy for capital improvements through a multi-year capital improvements program
- investing in infrastructure
- strategic approvals for debt exclusion projects demonstrating strong community support

A large amount of recent debt, in particular, relates to new school construction, much of which was subject to reimbursements from the state under the State's school building reimbursement program. This policy has worked very well in structuring a smooth debt schedule. In addition, this policy permits the Town to continually address capital needs through debt replacement programs. In fiscal year 2013 the Town implemented a new software system for its capital asset management, which will be used to track all its capital assets, along with projecting the future capital needs of the Town.

Since the mid-nineties, the community renovated or made substantial additions to all of its major Town and School facilities; many of which were funded by Proposition 2 ½ debt exclusions and in many cases were subject to substantial reimbursement from the Massachusetts School Building Authority (MSBA). The recently completed high school, which was approved as a Proposition 2 ½ debt exclusion bond authorization of \$48,135,330, supplementing the previous schematic and design authorizations, will have annual costs excluded from the Proposition 2 ½ cap requirement. In total, this project received a state match of approximately 48%, or \$21.0 million, which dramatically lowered the costs to the taxpayers.


Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its Comprehensive Annual Financial Report (CAFR) for the fiscal years ended June 30, 2004 through June 30, 2012. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of a state and local government financial report.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

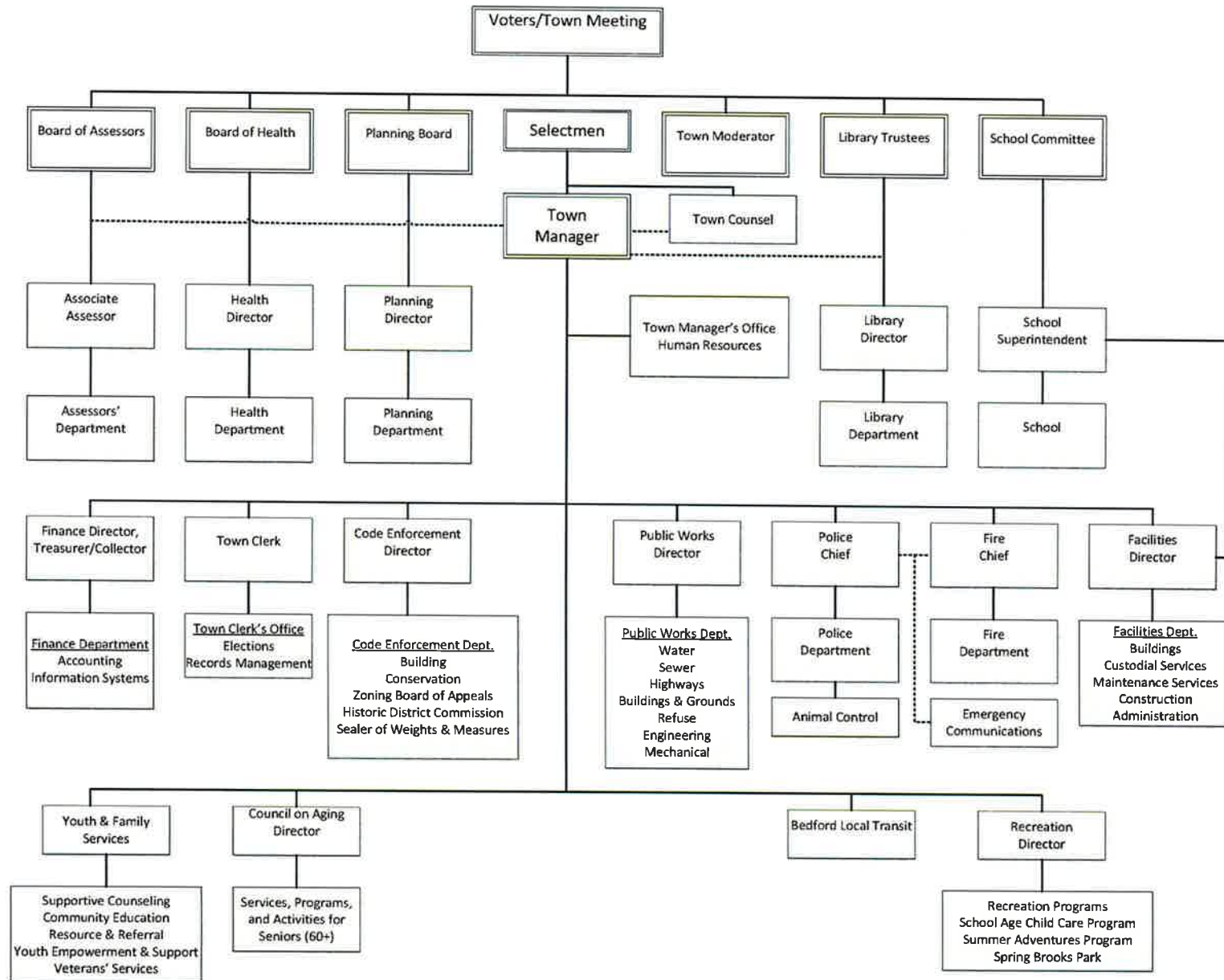
The preparation of this report would not have been possible without the efficient and dedicated services of the Town Accountant, the Information Systems Manager and the rest of the staff of the Finance Department. We would like to also express our appreciation to all the members of the departments who assisted and contributed to the preparation of this report. Credit must also be given to the Town Selectmen, Town Manager, Finance Committee and Capital Expenditure Committee for their unfailing support for maintaining the highest standards of professionalism in the management of the Town, including its finances.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Victor Garofalo". The signature is written in a cursive, flowing style.

Victor Garofalo
Finance Director, Treasurer and Collector

Town of Bedford Organization Chart



Town of Bedford, Massachusetts Principal Town Officials

<u>Office</u>	<u>Manner of Selection</u>	<u>Term</u>
Five Member Board of Selectmen	Elected	Staggered three-year terms
Town Manager	Appointed	Indefinite
Finance Director, Treasurer and Collector	Appointed	Indefinite
Town Accountant	Appointed	Indefinite
Town Clerk	Appointed	Indefinite
Town Counsel	Appointed	1 year



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Town of Bedford
Massachusetts**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

Executive Director/CEO

Financial Section

The financial section is used to present the independent auditors' report on the basic financial statements, the notes to the financial statements, required supplementary information and combining statements.



New Synthetic Turf at Sabourin Field



Certified Public Accountants

SULLIVAN, ROGERS & COMPANY, LLC

Corporate Place I, Suite 204 • 99 South Bedford Street

Burlington, Massachusetts 01803

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Independent Auditors' Report

To the Honorable Selectmen
Town of Bedford, Massachusetts

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Bedford, Massachusetts, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Town of Bedford, Massachusetts' basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Bedford, Massachusetts, as of June 30, 2013 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (located on pages 14 through 24), general fund and community preservation fund budgetary comparisons and certain pension and other postemployment benefits information (located on pages 67 through 73) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Bedford, Massachusetts' basic financial statements. The introductory section, combining statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 25, 2013 on our consideration of the Town of Bedford, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Bedford, Massachusetts' internal control over financial reporting and compliance.

Sullivan, Roy & Company, LLC

November 25, 2013

Management's Discussion and Analysis

As management of the Town of Bedford Massachusetts (Town), we offer readers of these financial statements this narrative overview and analysis of the Town's financial activities for the fiscal year ended June 30, 2013.

Financial Highlights

- The assets of the Town exceeded its liabilities at the close of the most recent fiscal year by \$136,925,065 (net position).
- The Town's total net position increased \$361,999.
- At the end of the fiscal year, unassigned fund balance for the general fund totaled \$6,907,624, or 8.7% of total general fund expenditures and transfers out.
- The Town's total bonded debt decreased \$3,976,016 during the fiscal year. The Town issued \$6,130,000 of new debt and retired \$10,106,016 of existing debt during the fiscal year.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the *basic financial statements*, which consists of the following three components:

1. Government-wide financial statements
2. Fund financial statements
3. Notes to the basic financial statements

This report also contains required supplementary and other information in addition to the basic financial statements.

Government-wide financial statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to private-sector business.

The **statement of net position** presents information on all of the Town's non-fiduciary assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused vacation leave, etc.).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). Governmental activities include general government, public safety, education, public works, water, sewer health and human services, culture and recreation and debt service - interest. Business-type activities include the Town's ambulance operations.

The government-wide financial statements can be found on pages 26-28 of this report.

Fund financial statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into the following categories and are described below:

1. Governmental funds
2. Proprietary funds
3. Fiduciary funds

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 12 individual governmental funds. Information is presented separately in the governmental funds financial statements for the general, sewer (special revenue), high school (capital projects) and community preservation (special revenue) funds, each of which are considered to be major funds. Data from the other 8 governmental funds are combined into a single, aggregated presentation titled *nonmajor governmental funds*. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements on pages 77-80 of this report.

The basic governmental funds financial statements can be found on pages 29-35 of this report.

Proprietary Funds

The Town maintains one type of proprietary fund.

The enterprise fund is used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses an enterprise fund to account for its ambulance operations, which is considered to be a nonmajor fund.

The basic proprietary fund financial statements can be found on pages 36-38 of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the Town's programs. The accounting used for fiduciary funds is similar to that used for proprietary funds.

Private-purpose trust funds and agency funds are reported and combined into a single, aggregate presentation in the fiduciary funds financial statements under the captions "private purpose trust funds" and "agency funds", respectively.

The basic fiduciary funds financial statements can be found at pages 39-40 of this report.

Notes to the basic financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 41-66 of this report.

Required supplementary and other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Presented in this information is the budget comparison for the general fund and community preservation fund and certain pension and other post-employment benefits information, which can be found on pages 67-73 of this report.

The combining statements previously referred to are presented immediately following the required supplementary information.

Government-Wide Financial Analysis

The following tables present current and prior year data on the government-wide financial statements.

Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Town's position exceeded liabilities by \$136,925,065 at the close of the fiscal year and are summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	2013	2012	2013	2012	2013	2012
Assets						
Current assets.....	\$ 45,483,136	\$ 45,126,654	\$ 253,396	\$ -	\$ 45,736,532	\$ 45,126,654
Noncurrent assets (excluding capital assets).....	4,752,282	5,274,339	-	-	4,752,282	5,274,339
Capital assets (net).....	167,704,208	170,233,702	153,105	-	167,857,313	170,233,702
Total assets.....	217,939,626	220,634,695	406,501	-	218,346,127	220,634,695
Liabilities						
Current liabilities (excluding debt).....	7,740,832	8,665,451	8,328	-	7,749,160	8,665,451
Noncurrent liabilities (excluding debt).....	17,714,044	15,124,302	56,998	-	17,771,042	15,124,302
Current debt.....	5,457,186	5,811,016	25,000	-	5,482,186	5,811,016
Noncurrent debt.....	50,268,674	54,470,860	150,000	-	50,418,674	54,470,860
Total liabilities.....	81,180,736	84,071,629	240,326	-	81,421,062	84,071,629
Net Position						
Net investment in capital assets.....	113,007,214	110,983,956	(21,895)	-	112,985,319	110,983,956
Restricted.....	23,905,718	23,849,127	-	-	23,905,718	23,849,127
Unrestricted.....	(154,042)	1,729,983	188,070	-	34,028	1,729,983
Total net position.....	\$ 136,758,890	\$ 136,563,066	\$ 166,175	\$ -	\$ 136,925,065	\$ 136,563,066

The largest portion of the Town's net position (82.5%) reflects its net investment in capital assets (e.g., land, construction in progress, buildings and improvements, machinery and equipment, vehicles and infrastructure). These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town's net position (17.5%) represents resources that are subject to external restrictions on how they may be used.

Unrestricted net position of \$188,070 may be used to support business-type activities. The Town has no unrestricted net assets available for the support of governmental activities. Such resources have been consumed with the recognition of the net other postemployment benefits obligation.

Changes in Net Position

The following table summarizes the Town's changes in net position for the fiscal years ended June 30, 2012 and June 30, 2013:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	2013	2012	2013	2012	2013	2012
Revenues						
<i>Program Revenues:</i>						
Charges for services.....	\$ 9,889,478	\$ 10,430,910	\$ 807,081	\$ -	\$ 10,696,559	\$ 10,430,910
Operating grants and contributions.....	17,452,298	16,240,591	7,228	-	17,459,526	16,240,591
Capital grants and contributions.....	638,291	836,350	173,519	-	811,810	836,350
<i>General Revenues:</i>						
Real estate and personal property taxes.....	53,595,330	51,519,462	-	-	53,595,330	51,519,462
Motor vehicle and other excise taxes.....	3,073,055	2,975,559	-	-	3,073,055	2,975,559
Penalties and interest on taxes.....	187,002	172,203	-	-	187,002	172,203
Payments in lieu of taxes.....	1,508,498	1,459,126	-	-	1,508,498	1,459,126
Community preservation surcharges.....	1,301,788	1,268,438	-	-	1,301,788	1,268,438
Grants and contributions not restricted to specific programs.....	1,561,558	1,635,446	-	-	1,561,558	1,635,446
Unrestricted investment income.....	783,933	307,956	-	-	783,933	307,956
Total revenues.....	89,991,231	86,846,041	987,828	-	90,979,059	86,846,041
Expenses						
General government.....	5,507,125	5,567,258	-	-	5,507,125	5,567,258
Public safety.....	9,326,984	10,102,908	-	-	9,326,984	10,102,908
Education.....	52,931,707	52,030,556	-	-	52,931,707	52,030,556
Public works.....	7,250,333	7,041,347	-	-	7,250,333	7,041,347
Water.....	2,564,055	2,115,927	-	-	2,564,055	2,115,927
Sewer.....	4,475,424	4,565,735	-	-	4,475,424	4,565,735
Health and human services.....	1,887,739	1,877,781	-	-	1,887,739	1,877,781
Culture and recreation.....	3,645,910	3,610,814	-	-	3,645,910	3,610,814
Interest.....	2,270,812	3,055,662	-	-	2,270,812	3,055,662
Ambulance.....	-	-	756,971	-	756,971	-
Total expenses.....	89,860,089	89,967,988	756,971	-	90,617,060	89,967,988
Change in net position before transfers and extraordinary item.....	131,142	(3,121,947)	230,857	-	361,999	(3,121,947)
Transfers, net.....	(139,318)	-	139,318	-	-	-
Extraordinary item - transfer of ambulance debt to business-type activities.....	204,000	-	(204,000)	-	-	-
Change in net position.....	195,824	(3,121,947)	166,175	-	361,999	(3,121,947)
Net position - beginning of year.....	136,563,066	139,685,013	-	-	136,563,066	139,685,013
Net position - end of year.....	\$ 136,758,890	\$ 136,563,066	\$ 166,175	\$ -	\$ 136,925,065	\$ 136,563,066

Governmental activities increased the Town's net position by \$195,824, compared to a decrease of \$3,121,947 in the prior fiscal year. The increase in the overall net position of governmental activities is primarily the result of positive financial performance in the general fund. General fund revenues exceeded budgeted revenues by approximately \$1,300,000. Actual motor vehicle and other excise taxes and departmental and other revenues exceeded budgetary estimates by approximately \$537,000 and \$612,000, respectively. General fund expenditures (excluding amounts carried forward to next year) were lower than the final budget by approximately \$3,662,000. This variance was mainly the result of unspent appropriations carried forward to the subsequent fiscal year through encumbrances and continuing appropriations.

Business-type activities increased the Town's net position by \$166,175. Fiscal year 2013 is the first year the Town reports business-type activities as a result of adopting the ambulance enterprise fund effective July 1, 2012. The increase in the overall net position of business-type activities is primarily the result of a \$328,128 subsidy from the Town's general fund.

Fund Financial Statement Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of governmental funds is to provide information on near-term inflows, outflows and balances of expendable resources. Such information is useful in assessing the Town's financing requirements.

At the end of the current fiscal year, the governmental funds reported combined ending fund balances totaling \$35,278,763, an increase of \$1,827,689 in comparison with the prior year. Approximately 19.6% of this amount (\$6,907,624) represents unassigned fund balance. The remainder of fund balance includes the following constraints:

- Nonspendable (\$456,973)
- Restricted (\$21,619,196)
- Committed (\$4,649,120)
- Assigned (\$1,645,850)

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the general fund totaled \$6,907,624, while total fund balance was \$18,028,407. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures and transfers out. Unassigned fund balance represents 8.7% of total general fund expenditures and transfers out, while total fund balance represents 22.8% of that same amount.

The fund balance of the general fund balance increased \$1,931,127 during the current fiscal year. Revenues exceeded budgeted revenues by approximately \$1,300,000, with motor vehicle and other excise taxes and departmental and other revenues exceeding budgetary estimates by approximately \$537,000 and \$612,000, respectively. Expenditures (excluding amounts carried forward to next year) were lower than the final budget by approximately \$3,662,000, primarily resulting from unspent appropriations carried forward to the subsequent fiscal year through encumbrances and continuing appropriations. In addition, the net change in the estimate of tax refunds payable was a positive \$653,000 (approximate) as a result of favorable outcomes in various appellate tax board cases.

Financial highlights of the Town's other major governmental funds are as follows:

The fund balance of the sewer fund (special revenue) decreased \$71,337 during the current fiscal year. The fund recognized \$4,346,000 in charges for services and transferred \$4,417,337 to the general fund.

The fund balance of the high school fund (capital projects) decreased \$48,726 during the current fiscal year as a result of expenditures incurred.

The fund balance of the community preservation funds (special revenue) decreased \$863,771 during the current fiscal year. The fund recognized \$1,300,806 in community preservation surcharges, \$379,041 in intergovernmental revenue, \$2,453 in other revenue and \$11,794 in investment income. The fund incurred expenditures of \$1,843,028, mainly relating to dam restoration. The fund transferred \$714,837 to the general fund for debt service.

Proprietary funds

The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the ambulance enterprise fund at the end of the year amounted to \$188,070. Other factors concerning the finances of this fund have already been addressed in the discussion of the Town's business-type activities.

General Fund financial summary

- Real estate and personal property tax revenue continues to be the most significant revenue source for the Town, comprising 77% of total general fund budgetary basis revenue. Tax revenue increased in accordance with the provisions of the Massachusetts general law, which limits such increase to 2 ½ % over the preceding year plus an allowance for new growth. In fiscal year 2013, additional taxes were collected outside Proposition 2 ½ for debt payments related to school, public works, public safety, and library building projects and additions.
- Intergovernmental revenue represents 9% of total general fund budgetary basis revenues. This excludes \$6.0 million in on-behalf payments made by the State to the Massachusetts Teachers' Retirement Association for teachers' pension benefits.
- Motor vehicle and other excise tax revenue continued to be a strong source of revenue. Motor vehicle and other excise tax revenues represent 4% of the total general fund budgetary basis revenues.
- Education continues to represent the largest category of general fund budgetary basis expenditures (46%). The Town is committed to providing a high-quality education through its public schools.
- Public Safety and Public Works represent a combined 23% of general fund budgetary basis expenditures. This reflects the Town's commitment to providing a safe, secure environment and essential public services.
- Debt service costs in fiscal year 2013 were 10% of total general fund budgetary basis expenditures, which is a slight decrease compared to the prior fiscal year.
- Employee benefits equal 8% of total general fund budgetary basis expenditures in fiscal year 2013, reflecting high health insurance costs experienced throughout the state and region.

General Fund budgetary highlights

The Town Manager is responsible for preparing and presenting the budget to the Selectmen. The Finance Committee reviews the operating budget, as well as all Town-wide financial issues and presents their recommendations to Town Meeting for approval. The Town Finance Director assists the Town Manager and both of these individuals assist and advise the nine-member Finance Committee.

The level of budgetary control is established by Town Meeting and this approval defines the level at which expenditures may not exceed appropriations. This level is typically at the individual department level. The Town Accountant is responsible for ensuring all payroll and invoices are within the budgetary control level before authorizing payment. Additional appropriations may be approved at subsequent Town Meetings. The Finance Committee, upon request by the Selectmen or appropriate independent board, may approve during the year a transfer from a reserve fund established at Town Meeting. These controls ensure compliance with the budget approved by Town Meeting.

The original general fund budget of \$78,365,266 was increased by \$135,001 (0.2%) during the fiscal year. The following table summarizes the net increase:

<u>Purpose of Increase/(Decrease)</u>	<u>Amount</u>	<u>Funding Source</u>
Transfer to stabilization fund.....	\$ 230,000	Unassigned fund balance
Finance committee.....	174,457	Unassigned fund balance
Debt service - interest.....	25,000	Unassigned fund balance
Fire department.....	(24,636)	Decrease to tax levy
Finance committee.....	(29,457)	Decrease to tax levy
Facilities.....	(80,000)	Decrease to tax levy
Public works.....	<u>(160,363)</u>	Decrease to transfer from Sewer fund
Total net increase.....	<u>\$ 135,001</u>	

Actual revenues exceeded budgeted revenues by approximately \$1,300,000. The primary factors are actual motor vehicle and other excise taxes and departmental and other revenues exceeded budgetary estimates by approximately \$537,000 and \$612,000, respectively.

Actual general fund expenditures (including amounts carried forward to next year) were lower than the final budget by approximately \$927,000. This appropriation variance was mainly comprised of insurance and benefits.

Overall, the Town's operating results, on a budgetary basis, performed better than planned while at the same time achieving a balance between the need for municipal services with the costs of providing these services. Actual expenditures and amounts carried forward to next year were lower than anticipated by 1.2%.

The Town remains committed to conservative budgets, tight management controls, and to maintaining reserves, particularly the stabilization, bond premium stabilization, pension benefits and other post employment benefits funds (approximately \$7.8 million at year end). As in the past, if reserves are used, there is a planned replenishment program that is implemented.

Capital Asset and Debt Administration

Capital Assets

In conjunction with the operating budget, the Town manages capital expenditures through a Capital Expenditure Committee (CEC). The CEC reviews and offers recommendations to Town Meeting concerning all requests for funds for capital projects submitted by School and Town Departments. These projects and their costs appear in the Capital Project Plan Article presented at the Annual Town Meeting.

The Town defines capital projects using the following guidelines:

- Any item or project expenditure of \$5,000 per item with a useful life of one year
- By default, operating capital is any item between \$1,000 and \$4,999. These items are funded through departmental operating budgets and are not part of the capital article.
- Individual items of less than \$5,000 each are also considered operating capital, unless the total "bundled" amount exceeds \$30,000
- Replacement computers are considered operating capital

The CEC also provides the Town with a six-year projection of capital expenditures based on the various requests of Town departments.

The Town's investment in capital assets at the end of the fiscal year totaled \$167,857,313 (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, machinery and equipment, vehicles and infrastructure. The total decrease in the investment in capital assets for the current fiscal year totaled \$2,376,389.

Major capital asset events that occurred during the current fiscal year include the following:

- Infrastructure improvements (roads, water, sewer, etc.) of approximately \$3.1 million
- Energy efficiency improvements of approximately \$339,000

The following table summarizes the Town's capital assets (net of accumulated depreciation):

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	2013	2012	2013	2012	2013	2012
Land.....	\$ 30,699,507	\$ 30,699,508	\$ -	\$ -	\$ 30,699,507	\$ 30,699,508
Buildings and improvements.....	91,948,931	95,224,703	-	-	91,948,931	95,224,703
Machinery and equipment.....	986,189	820,642	-	-	986,189	820,642
Vehicles.....	1,870,458	2,115,140	153,105	-	2,023,563	2,115,140
Infrastructure.....	42,199,123	41,321,671	-	-	42,199,123	41,321,671
Construction in progress.....	-	52,038	-	-	-	52,038
Total capital assets.....	<u>\$ 167,704,208</u>	<u>\$ 170,233,702</u>	<u>\$ 153,105</u>	<u>\$ -</u>	<u>\$ 167,857,313</u>	<u>\$ 170,233,702</u>

Additional information on the Town's capital assets can be found in Note 5 on pages 54-55 of this report.

Long-Term Debt

At the end of the current fiscal year, total bonded debt outstanding was \$55,900,860, which is backed by the full faith and credit of the Town, and is summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	2013	2012	2013	2012	2013	2012
General obligation bonds - school construction.....	\$ 23,585,000	\$ 27,695,000	\$ -	\$ -	\$ 23,585,000	\$ 27,695,000
General obligation bonds - public works.....	7,050,000	10,780,000	-	-	7,050,000	10,780,000
General obligation bonds - land acquisition.....	4,650,000	5,875,000	-	-	4,650,000	5,875,000
General obligation bonds - Town Center.....	2,815,000	3,125,000	-	-	2,815,000	3,125,000
General obligation bonds - refunding.....	15,318,000	11,145,000	-	-	15,318,000	11,145,000
General obligation bonds - other.....	1,027,000	837,000	175,000	-	1,202,000	837,000
MWRA notes.....	1,280,860	419,876	-	-	1,280,860	419,876
Total bonds and notes.....	<u>\$ 55,725,860</u>	<u>\$ 59,876,876</u>	<u>\$ 175,000</u>	<u>\$ -</u>	<u>\$ 55,900,860</u>	<u>\$ 59,876,876</u>

The Town's total bonded debt decreased by \$3,976,016 (6.6%) during the current fiscal year. During the fiscal year, the Town issued long-term debt totaling \$6,130,000 for water mains, refunding of previously issued debt and sewer system expansion.

State statutes limit the amount of general obligation debt the Town may issue to 5.0% of its total assessed valuation. The current debt limit is \$146,631,485.

The Town received an AAA rating from Standard & Poor's for its most recent issuance of long-term debt on January 31, 2013.

Additional information on the Town's long-term debt can be found in Note 10 on pages 58-60 of this report.

Requests for Information

This financial report is designed to provide a general overview of the Town of Bedford's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director, Town Hall, 10 Mudge Way, Bedford, Massachusetts 01730.

Basic Financial Statements

STATEMENT OF NET POSITION

JUNE 30, 2013

	Governmental Activities	Business-type Activities	Total
ASSETS			
Current assets:			
Cash and cash equivalents.....	\$ 14,866,885	\$ 79,155	\$ 14,946,040
Restricted cash and cash equivalents.....	14,628,943	-	14,628,943
Investments.....	3,627,971	-	3,627,971
Restricted investments.....	7,015,374	-	7,015,374
Receivables, net of allowance for uncollectible amounts:			
Real estate and personal property taxes.....	629,077	-	629,077
Tax liens.....	191,510	-	191,510
Motor vehicle and other excise taxes.....	221,655	-	221,655
User fees.....	3,043,066	174,241	3,217,307
Departmental and other.....	64,344	-	64,344
Intergovernmental.....	1,194,311	-	1,194,311
Total current assets.....	45,483,136	253,396	45,736,532
Noncurrent assets:			
Receivables, net of allowance for uncollectible amounts:			
Intergovernmental.....	4,698,513	-	4,698,513
Tax foreclosures.....	53,769	-	53,769
Capital assets not being depreciated.....	30,699,508	-	30,699,508
Capital assets, net of accumulated depreciation.....	137,004,700	153,105	137,157,805
Total noncurrent assets.....	172,456,490	153,105	172,609,595
Total assets.....	217,939,626	406,501	218,346,127
LIABILITIES			
Current liabilities:			
Warrants payable.....	742,882	1,806	744,688
Accrued payroll.....	2,502,615	4,630	2,507,245
Tax refunds payable.....	792,694	-	792,694
Other liabilities.....	1,468,208	-	1,468,208
Abandoned property.....	466,677	-	466,677
Accrued interest.....	681,791	-	681,791
Compensated absences.....	1,085,965	1,892	1,087,857
Long-term bonds and notes payable.....	5,457,186	25,000	5,482,186
Total current liabilities.....	13,198,018	33,328	13,231,346
Noncurrent liabilities:			
Compensated absences.....	488,074	6,032	494,106
Net OPEB obligation.....	17,225,970	50,966	17,276,936
Long-term bonds and notes payable.....	50,268,674	150,000	50,418,674
Total noncurrent liabilities.....	67,982,718	206,998	68,189,716
Total liabilities.....	81,180,736	240,326	81,421,062
NET POSITION			
Net investment in capital assets.....	113,007,214	(21,895)	112,985,319
Restricted for:			
Capital purposes.....	1,028,866	-	1,028,866
Employee benefits.....	4,825,813	-	4,825,813
Sewer.....	8,426,247	-	8,426,247
Community preservation.....	3,246,821	-	3,246,821
Affordable housing.....	478,798	-	478,798
Permanent funds:			
Expendable.....	437,065	-	437,065
Nonexpendable.....	456,973	-	456,973
Grants and gifts.....	2,033,970	-	2,033,970
Other specific purposes.....	2,971,165	-	2,971,165
Unrestricted.....	(154,042)	188,070	34,028
Total net position.....	\$ 136,758,890	\$ 166,175	\$ 136,925,065

See notes to basic financial statements.

STATEMENT OF ACTIVITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

Functions/Programs	Expenses	Program Revenues			Net (Expense)/ Revenue
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Primary government:					
Governmental activities:					
General government.....	\$ 5,507,125	\$ 712,407	\$ 958,978	\$ 379,041	\$ (3,456,699)
Public safety.....	9,326,984	1,032,530	457,131	-	(7,837,323)
Education.....	52,931,707	256,876	13,890,545	-	(38,784,286)
Public works.....	7,250,333	66,795	45,503	257,455	(6,880,580)
Water.....	2,564,055	2,821,636	-	-	257,581
Sewer.....	4,475,424	4,377,814	214,300	-	116,690
Health and human services.....	1,887,739	70,440	283,952	-	(1,533,347)
Culture and recreation.....	3,645,910	550,980	1,296,021	1,795	(1,797,114)
Debt service - interest.....	2,270,812	-	305,868	-	(1,964,944)
Total governmental activities....	89,860,089	9,889,478	17,452,298	638,291	(61,880,022)
Business-type activities:					
Ambulance.....	756,971	807,081	7,228	173,519	230,857
Total primary government.....	\$ 90,617,060	\$ 10,696,559	\$ 17,459,526	\$ 811,810	\$ (61,649,165)

STATEMENT OF ACTIVITIES (Continued)

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Primary Government		
	Governmental Activities	Business-type Activities	Total
Changes in net position:			
Net (expense)/revenue (from previous page).....	\$ (61,880,022)	\$ 230,857	\$ (61,649,165)
<i>General revenues:</i>			
Real estate and personal property taxes.....	53,595,330	-	53,595,330
Motor vehicle and other excise taxes.....	3,073,055	-	3,073,055
Penalties and interest on taxes.....	187,002	-	187,002
Payments in lieu of taxes.....	1,508,498	-	1,508,498
Community preservation surcharges.....	1,301,788	-	1,301,788
Grants and contributions not restricted to specific programs.....	1,561,558	-	1,561,558
Unrestricted investment income.....	783,933	-	783,933
Transfers, net	(139,318)	139,318	-
Total general revenues and transfers.....	61,871,846	139,318	62,011,164
Extraordinary item - transfer of ambulance debt to business-type activities	204,000	(204,000)	-
Subtotal.....	62,075,846	(64,682)	62,011,164
Change in net position.....	195,824	166,175	361,999
Net position - beginning of year.....	136,563,066	-	136,563,066
Net position - end of year.....	\$ 136,758,890	\$ 166,175	\$ 136,925,065

See notes to basic financial statements.

**GOVERNMENTAL FUNDS
BALANCE SHEET**

JUNE 30, 2013

ASSETS	General	Sewer	High School
Cash and cash equivalents.....	\$ 14,866,885	\$ -	\$ -
Investments.....	3,627,971	-	-
Receivables, net of allowance for uncollectible amounts:			
Real estate and personal property taxes.....	629,077	-	-
Tax liens.....	191,510	-	-
Motor vehicle and other excise taxes.....	221,655	-	-
User fees.....	1,261,664	1,781,402	-
Departmental and other.....	5,808	-	-
Intergovernmental.....	5,220,570	-	-
Tax foreclosures.....	53,769	-	-
Restricted assets:			
Cash and cash equivalents.....	154,862	6,644,845	67,425
Investments.....	4,670,951	-	-
TOTAL ASSETS.....	\$ 30,904,722	\$ 8,426,247	\$ 67,425
LIABILITIES AND FUND BALANCES			
LIABILITIES:			
Warrants payable.....	\$ 580,381	\$ -	\$ -
Accrued payroll.....	2,390,843	-	-
Tax refunds payable.....	792,694	-	-
Other liabilities.....	1,468,208	-	-
Abandoned property.....	466,677	-	-
Deferred revenue.....	7,177,512	1,781,402	-
TOTAL LIABILITIES.....	12,876,315	1,781,402	-
FUND BALANCES:			
Nonspendable.....	-	-	-
Restricted.....	4,825,813	6,644,845	67,425
Committed.....	4,649,120	-	-
Assigned.....	1,645,850	-	-
Unassigned.....	6,907,624	-	-
TOTAL FUND BALANCES.....	18,028,407	6,644,845	67,425
TOTAL LIABILITIES AND FUND BALANCES.....	\$ 30,904,722	\$ 8,426,247	\$ 67,425

See notes to basic financial statements.

Community Preservation Funds	Nonmajor Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ 14,866,885
-	-	3,627,971
-	-	629,077
-	-	191,510
-	-	221,655
-	-	3,043,066
19,365	39,171	64,344
-	672,254	5,892,824
-	-	53,769
3,290,232	4,471,579	14,628,943
-	2,344,423	7,015,374
<u>\$ 3,309,597</u>	<u>\$ 7,527,427</u>	<u>\$ 50,235,418</u>

\$ 62,776	\$ 99,725	\$ 742,882
-	111,772	2,502,615
-	-	792,694
-	-	1,468,208
-	-	466,677
19,365	5,300	8,983,579
<u>82,141</u>	<u>216,797</u>	<u>14,956,655</u>
-	456,973	456,973
3,227,456	6,853,657	21,619,196
-	-	4,649,120
-	-	1,645,850
-	-	6,907,624
<u>3,227,456</u>	<u>7,310,630</u>	<u>35,278,763</u>
<u>\$ 3,309,597</u>	<u>\$ 7,527,427</u>	<u>\$ 50,235,418</u>

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION**

JUNE 30, 2013

Total governmental fund balances (page 30).....	\$ 35,278,763
Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.....	167,704,208
Other assets are not available to pay for current period expenditures and, therefore, are deferred in the governmental funds.....	8,983,579
In the statement of net position, interest is accrued on outstanding long-term debt, whereas in the governmental funds interest is not reported until due.....	(681,791)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.	
Bonds and notes payable.....	(55,725,860)
Compensated absences.....	(1,574,039)
Net OPEB obligation.....	<u>(17,225,970)</u>
Net position of governmental activities (page 26).....	<u>\$ 136,758,890</u>

See notes to basic financial statements.

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GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	General	Sewer	High School
REVENUES			
Real estate and personal property taxes.....	\$ 53,740,350	\$ -	\$ -
Motor vehicle and other excise taxes.....	2,982,680	-	-
Payments in lieu of taxes.....	1,508,498	-	-
Community preservation surcharges.....	-	-	-
Charges for services.....	2,690,907	4,346,000	-
Intergovernmental	11,995,994	-	-
Penalties and interest on taxes.....	187,002	-	-
Departmental and other.....	1,921,292	-	-
Contributions.....	-	-	-
Investment income.....	653,700	-	-
TOTAL REVENUES.....	75,680,423	4,346,000	-
EXPENDITURES			
Current:			
General government.....	3,711,968	-	-
Public safety.....	5,586,110	-	-
Education.....	33,408,259	-	48,726
Public works.....	5,242,001	-	-
Water.....	2,101,251	-	-
Sewer.....	706,668	-	-
MWRA assessment.....	2,909,153	-	-
Health and human services.....	1,123,782	-	-
Culture and recreation.....	1,305,923	-	-
Pension benefits.....	8,955,335	-	-
Employee benefits.....	5,867,102	-	-
State and county charges.....	376,864	-	-
Debt service:			
Principal.....	5,377,016	-	-
Interest.....	2,214,646	-	-
TOTAL EXPENDITURES.....	78,886,078	-	48,726
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(3,205,655)	4,346,000	(48,726)
OTHER FINANCING SOURCES (USES)			
Transfers in.....	5,440,984	-	-
Issuance of bonds and notes.....	-	-	-
Premium from issuance of bonds and notes.....	23,926	-	-
Issuance of refunding bonds.....	-	-	-
Premium from issuance of refunding bonds.....	-	-	-
Transfers out.....	(328,128)	(4,417,337)	-
Payments to refunded bond escrow agent.....	-	-	-
TOTAL OTHER FINANCING SOURCES (USES).....	5,136,782	(4,417,337)	-
NET CHANGE IN FUND BALANCES.....	1,931,127	(71,337)	(48,726)
FUND BALANCES AT BEGINNING OF YEAR.....	16,097,280	6,716,182	116,151
FUND BALANCES AT END OF YEAR.....	\$ 18,028,407	\$ 6,644,845	\$ 67,425

See notes to basic financial statements.

Community Preservation Funds	Nonmajor Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ 53,740,350
-	-	2,982,680
-	-	1,508,498
1,300,806	-	1,300,806
-	-	7,036,907
379,041	4,024,511	16,399,546
2,453	-	189,455
-	3,905,374	5,826,666
-	577,039	577,039
11,794	139,427	804,921
<u>1,694,094</u>	<u>8,646,351</u>	<u>90,366,868</u>
1,843,028	904,069	6,459,065
-	811,691	6,397,801
-	4,359,227	37,816,212
-	336,567	5,578,568
-	909,039	3,010,290
-	100,223	806,891
-	-	2,909,153
-	73,377	1,197,159
-	1,737,059	3,042,982
-	-	8,955,335
-	-	5,867,102
-	-	376,864
-	-	5,377,016
-	-	2,214,646
<u>1,843,028</u>	<u>9,231,252</u>	<u>90,009,084</u>
<u>(148,934)</u>	<u>(584,901)</u>	<u>357,784</u>
-	-	5,440,984
-	1,507,000	1,507,000
-	-	23,926
-	4,623,000	4,623,000
-	245,760	245,760
(714,837)	(120,000)	(5,580,302)
-	(4,790,463)	(4,790,463)
<u>(714,837)</u>	<u>1,465,297</u>	<u>1,469,905</u>
(863,771)	880,396	1,827,689
<u>4,091,227</u>	<u>6,430,234</u>	<u>33,451,074</u>
<u>\$ 3,227,456</u>	<u>\$ 7,310,630</u>	<u>\$ 35,278,763</u>

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

Net change in fund balances - total governmental funds (page 34).....	\$ 1,827,689
<p>Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. These amounts represent the related activity of the current period.</p>	
Capital outlays.....	4,780,011
Depreciation.....	(7,104,362)
<p>In the statement of activities, the loss on the disposal of capital assets is reported, whereas in the governmental funds only the proceeds of a sale of capital assets are reported as financial resources. As a result, the change in net position differs from the change in fund balance by net book value of capital assets disposed of.....</p>	
	(205,143)
<p>Revenues in the statement of activities that do not provide current financial resources are fully deferred in the statement of revenues, expenditures and changes in fund balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue.....</p>	
	(645,324)
<p>The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any impact on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. These amounts represent the related activity of the current period.</p>	
Issuance of debt.....	(1,507,000)
Issuance of refunding bonds.....	(4,623,000)
Transfer of ambulance debt.....	204,000
Bond maturities.....	5,377,016
Payments to refunded bond escrow agent.....	4,790,463
Loss on refunding.....	(90,463)
<p>Some expenses reported in the statement activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds.</p>	
These amounts represent the net changes:	
Accrued interest on long-term debt.....	34,299
Compensated absences.....	(71,088)
Net OPEB obligation.....	(2,571,274)
Changes in net position of governmental activities (page 28).....	\$ <u>195,824</u>

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF FUND NET POSITION

JUNE 30, 2013

	Business-Type Activities - Enterprise Funds	Nonmajor Ambulance
ASSETS		
Current assets:		
Cash and cash equivalents.....	\$ 79,155	
Receivables, net of allowance for uncollectible amounts:		
User fees.....		174,241
Total current assets.....		253,396
Noncurrent assets:		
Capital assets, net of accumulated depreciation.....		153,105
Total assets.....		406,501
LIABILITIES		
Current liabilities:		
Warrants payable.....	1,806	
Accrued payroll.....	4,630	
Compensated absences.....	1,892	
Long-term bonds and notes payable.....	25,000	
Total current liabilities.....	33,328	
Noncurrent liabilities:		
Compensated absences.....	6,032	
Net OPEB obligation.....	50,966	
Long-term bonds and notes payable.....	150,000	
Total noncurrent liabilities.....	206,998	
Total liabilities.....		240,326
FUND NET POSITION		
Net investment in capital assets.....	(21,895)	
Unrestricted.....	188,070	
Total fund net position.....	\$ 166,175	

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Business-Type Activities - Enterprise Funds	Nonmajor Ambulance
OPERATING REVENUES		
Charges for services.....	\$ 807,081	
Other.....	7,000	
TOTAL OPERATING REVENUES.....	814,081	
OPERATING EXPENSES		
Cost of service and administration.....	730,517	
Depreciation.....	20,414	
TOTAL OPERATING EXPENSES.....	750,931	
OPERATING INCOME.....	63,150	
NONOPERATING REVENUES (EXPENSES)		
Investment income.....	228	
Interest expense.....	(6,040)	
TOTAL NONOPERATING REVENUES (EXPENSES), NET.....	(5,812)	
INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS.....	57,338	
Capital contributions.....	173,519	
Transfers in.....	328,128	
Transfers out.....	(188,810)	
INCOME BEFORE EXTRAORDINARY ITEM.....	370,175	
<i>Extraordinary item - transfer of ambulance debt to enterprise fund.....</i>	<i>(204,000)</i>	
CHANGE IN FUND NET POSITION.....	166,175	
FUND NET POSITION AT BEGINNING OF YEAR.....	-	
FUND NET POSITION AT END OF YEAR.....	\$ 166,175	

See notes to basic financial statements.

**PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Business-Type Activities - Enterprise Funds	Nonmajor Ambulance
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers and users.....	\$ 639,840	
Payments to vendors.....	(285,866)	
Payments to employees.....	(379,325)	
NET CASH FROM OPERATING ACTIVITIES.....	(25,351)	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Transfers in.....	328,128	
Transfers out.....	(188,810)	
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES.....	139,318	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Principal payments on bonds and notes.....	(29,000)	
Interest expense.....	(6,040)	
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES.....	(35,040)	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment income.....	228	
NET CHANGE IN CASH AND CASH EQUIVALENTS.....	79,155	
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR.....	-	
CASH AND CASH EQUIVALENTS AT END OF YEAR.....	\$ 79,155	
RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES		
Operating income.....	\$ 63,150	
Adjustments to reconcile operating income to net cash from operating activities:		
Adjustments not requiring current cash flows:		
Depreciation.....	20,414	
Net OPEB obligation.....	50,966	
Adjustments requiring current cash flows:		
Changes in assets and liabilities:		
User fees.....	(174,241)	
Warrants payable.....	1,806	
Accrued payroll.....	4,630	
Compensated absences.....	7,924	
Total adjustments.....	(88,501)	
NET CASH FROM OPERATING ACTIVITIES.....	\$ (25,351)	
NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES		
Transfer of ambulance capital assets to enterprise fund.....	\$ 173,519	
Transfer of ambulance debt to enterprise fund.....	204,000	

See notes to basic financial statements.

FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET POSITION

JUNE 30, 2013

ASSETS	<u>Private Purpose Trust Funds</u>	<u>Agency Funds</u>
Cash and cash equivalents.....	\$ 10,045	\$ 578,591
Investments.....	<u>61,996</u>	<u>-</u>
Total assets.....	<u>72,041</u>	<u>578,591</u>
 LIABILITIES		
Liabilities due depositors.....	<u>-</u>	<u>578,591</u>
 NET POSITION		
Assets held for other purposes.....	<u>\$ 72,041</u>	<u>\$ -</u>

See notes to basic financial statements.

FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	<u>Private Purpose Trust Funds</u>
ADDITIONS	
Net investment income:	
Interest.....	\$ 1,964
DEDUCTIONS	
Charitable gifts.....	<u>1,344</u>
CHANGE IN NET POSITION.....	620
NET POSITION AT BEGINNING OF YEAR.....	<u>71,421</u>
NET POSITION AT END OF YEAR.....	<u>\$ 72,041</u>

See notes to basic financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**A. General**

The basic financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

B. Reporting Entity

The Town of Bedford, Massachusetts (Town) is a municipal corporation that is governed by an elected Board of Selectmen.

For financial reporting purposes, the basic financial statements include all funds, organizations, agencies, boards, commissions and institutions that are not legally separate from the Town.

The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and/or significance of their relationship with the Town are such that exclusion would cause the Town's basic financial statements to be misleading or incomplete. It has been determined that there are no component units that require inclusion in the basic financial statements.

C. Implementation of New Accounting Principles

For the year ending June 30, 2013, the Town implemented the following pronouncements issued by the GASB:

- GASB Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*
- GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No. 14 and No. 34*
- GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*
- GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*

GASB Statement No. 63 identifies net position as the residual of all other elements presented in a statement of financial position, which amends the net asset reporting requirements of Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, and other pronouncements, by renaming net assets to net position.

The implementation of GASB Statement No.'s 60, 61 and 62 had no reporting impact for the Town

D. Government-Wide and Fund Financial Statements**Government-Wide Financial Statements**

The government-wide financial statements (statement of net position and the statement of activities) report information on all non-fiduciary activities of the primary government and its component units. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are primarily supported by user fees.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

Fiduciary funds are reported by fund type.

E. Measurement Focus, Basis of Accounting and Basis of Presentation**Government-Wide Financial Statements**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a specific function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a specific function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

Except for charges between the general fund and enterprise funds, the effect of interfund activity has been eliminated from the government-wide financial statements. Elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

Fund Financial Statements

Governmental funds financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60 days after the end of the fiscal year. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is used to account for and report all financial resources not accounted for and reported in another fund.

The *sewer fund* is used to account for sewer charges. Funds are transferred from the fund annually, as available and as needed, to help fund the sewer operations of the general fund.

The *high school fund* is used to account for the upgrades and renovations to the high school.

The *community preservation fund* is used to account for the 3% local real estate tax surcharge on nonexempt property (and matching state trust fund distribution) that can be used for open space, historic resource and affordable housing purposes. Property exempt from the surcharge consists of the first \$100,000 of all residential property and also property owned by low income or seniors with a low or moderate income as defined by Massachusetts Department of Revenue (DOR) guidelines. Disbursements from this fund must originate from the Community Preservation Committee and be approved by Town Meeting.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

Permanent funds are used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs and benefit the government or its citizenry.

Proprietary funds financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following nonmajor proprietary fund is reported:

The *ambulance enterprise fund* is used to account for ambulance activities.

Fiduciary funds financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the government's programs.

The following fiduciary fund types are reported:

The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the permanent fund, under which principal and investment income exclusively benefits individuals, private organizations, or other governments. The Town reports one (1) private-purpose trust fund (Goodwin Charity fund).

The *agency fund* is used to account for assets held in a custodial capacity. Such assets consist of performance bonds. Agency funds do not present the results of operations or have a measurement focus.

F. Deposits and Investments

Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

G. Accounts Receivable

Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide and proprietary funds financial statements are reported under the accrual basis of accounting. The recognition of revenue related to accounts receivable reported in the governmental funds financial statements are reported under the modified accrual basis of accounting.

Real Estate Taxes, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1st, November 1st, February 1st and May 1st and are subject to penalties and interest if they are not paid by the respective due date.

Real estate tax liens are processed six months after the close of the valuation year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

Motor Vehicle Excise Taxes

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles to the Town. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

User Fees

User fees for water and sewer are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water and sewer liens are processed once every year and are included as a lien on the property owner's tax bill. Water and sewer fees and liens are recorded as receivables in the fiscal year of the levy.

User fees for ambulance are billed based on individual services. Ambulance fees are recorded as receivables in the fiscal year the services are provided.

Intergovernmental

Various state and federal operating and capital grants are applied for and received annually. For non-expenditure driven grants, revenue is recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, revenue is recognized when the qualifying expenditures are incurred and all other grant requirements are met.

H. Allowance for Uncollectible Amounts

The allowance for uncollectible amounts is estimated based on historical trends and specific account analysis for the following accounts receivable:

- Personal property taxes
- Motor vehicle and other excise taxes
- User fees (ambulance)
- Departmental and other

The following types of accounts receivable are secured via the lien process and are considered 100% collectible. Accordingly, an allowance for uncollectible amounts is not reported.

- Real estate taxes and tax liens
- User fees and liens (water and sewer)

Intergovernmental receivables are considered 100% collectible.

I. Inventories

Government-Wide and Fund Financial Statements

Inventories are recorded as expenditures at the time of purchase. Such inventories are not material in total to the government-wide and fund financial statements and therefore are not reported.

J. Restricted Assets**Government-Wide and Fund Financial Statements**

Assets are reported as restricted when limitations on their use change the nature of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments, or are imposed by law through constitutional provisions or enabling legislation.

K. Capital Assets**Government-Wide and Proprietary Fund Financial Statements**

Capital assets, which consist of land, construction in progress, buildings and improvements, machinery and equipment, vehicles and infrastructure, (e.g., roads, water mains, sewer mains, and similar items), are reported in the in the applicable governmental or business-type activities column of the government-wide financial statements. Capital assets are recorded at historical cost or at estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation.

All purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land and construction in progress) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

<u>Capital Asset Type</u>	<u>Estimated Useful Life (in years)</u>
Buildings and improvements.....	20-40
Machinery and equipment.....	5-10
Vehicles.....	5-15
Infrastructure.....	5-50

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

L. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within funds that may result in amounts owed between funds.

Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net position as "internal balances".

Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are not eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

M. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds.

Government-Wide Financial Statements

Transfers between and within governmental funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

Fund Financial Statements

Transfers between and within funds are not eliminated from the individual fund statements and are reported as transfers in and transfers out.

N. Deferred Revenue

Deferred revenue at the governmental funds financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide financial statements (full accrual).

*O. Net Position and Fund Balances*Government-Wide and Proprietary Fund Financial Statements (Net Position)

Net position is reported as restricted when amounts are restricted by outside parties for a specific future use.

Net position has been "restricted" for the following:

"Capital purposes" represents unspent proceeds of capital related debt.

"Employee benefits" represents amounts restricted for health, pension and other postemployment benefits.

"Sewer" represents amounts restricted for sewer operations.

"Community preservation" represents amounts restricted for open space, historic resource and affordable housing purposes.

“Affordable housing” represents amounts restricted for affordable housing efforts.

“Permanent funds - expendable” represents amounts held in trust for which the expenditures are restricted by various trust agreements.

“Permanent funds - nonexpendable” represents amounts held in trust for which only investment earnings may be expended.

“Grants and gifts” represents restrictions placed on assets from granting agencies and donors.

“Other specific purposes” represents other restrictions placed on assets from outside parties other than granting agencies and donors.

Governmental Funds Financial Statements (Fund Balances)

The following fund balance classifications describe the relative strength of the spending constraints:

Nonspendable – represents amounts that cannot be spent either because they are in nonspendable form (i.e., prepaid amounts) or because they are legally or contractually required to be maintained intact (i.e., principal of permanent fund).

Restricted – represents amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed – represents amounts that can be used only for specific purposes imposed by a formal action of Town meeting, which is the highest level of decision-making authority for the Town. Committed amounts may be established, modified, or rescinded only through a majority vote at Town meeting.

Assigned – represents amounts that do not meet the criteria to be classified as restricted or committed but are intended to be used for specific purposes. Under the Town’s structure, only authorized assignments for non-contractual encumbrances can be made by individual department heads.

Unassigned – represents the residual fund balance for the General Fund and the negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting assigned fund balance amounts.

In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned and unassigned.

Encumbrance amounts have been assigned for specific purposes for which resources already have been allocated.

P. Long-term Debt

Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statements of net position. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

Governmental Funds Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources when the debt is issued. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

Q. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Investment income from the ambulance enterprise fund is retained in the fund.

R. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Funds Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon employee retirements and resignations.

S. Post Retirement BenefitsGovernment-Wide and Fund Financial Statements

In addition to providing pension benefits, and as more fully described in Note 11, the Town provides health insurance coverage for current and future retirees and their spouses.

T. Use of EstimatesGovernment-Wide and Fund Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

U. Total ColumnGovernment-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

Fund Financial Statements

The total column presented on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Municipal Law requires the adoption of a balanced budget that is approved by Town Meeting vote. The Finance Committee presents an annual budget to Town Meeting, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. Town Meeting, which has full authority to amend and/or reject the budget or any line item, adopts the expenditure budget by majority vote.

Increases to the original budget subsequent to the approval of the annual budget require Special Town Meeting approval. Transfers between and within departments (except for the school department) subsequent to the approval of the annual budget, requires the approval of the Town Manager. Expenditures within the appropriation of the school department are not restricted.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year.

Generally, expenditures may not exceed appropriations at the department level (Town Clerk, Planning Board, etc.) authorized for an appropriation account. However, the Town is statutorily required to pay debt service, regardless of whether such amounts are appropriated. Additionally, expenditures for disasters, natural or otherwise, and final judgments may exceed the level of spending authorized by majority vote at a Special Town Meeting.

An annual budget is adopted for the general fund and community preservation fund in conformity with the guidelines described above. The original fiscal year 2013 approved budget for the general fund authorized \$78,365,266 in appropriations. During fiscal year 2013, an increase in appropriations totaling \$135,001 were authorized. The original and final fiscal year 2013 approved budget for the community preservation fund authorized \$5,620,882 in appropriations.

The Accountant's office has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

The budgetary comparison schedules presented in the accompanying required supplementary information presents comparisons of the legally adopted budget, as amended, with actual results. The originally adopted budget is presented for purposes of comparison to the final, amended budget.

B. Excess of Expenditures over Appropriations

For the fiscal year ended June 30, 2013, expenditures exceeded appropriations for state and county charges and snow and ice removal (public works). The snow and ice removal over-expenditure will be funded by taxes during fiscal year 2014.

NOTE 3 - DEPOSITS AND INVESTMENTS

The municipal finance laws of the Commonwealth authorize the Town to invest temporarily idle cash in bank term deposits and certificates of deposits, and treasury and agency obligations of the United States government, with maturities of one year or less; U.S. treasury or agency repurchase agreements with maturities of not more than 90 days; money market accounts; and the state treasurer's investment pool – the Massachusetts Municipal Depository Trust (MMDT).

The MMDT meets the criteria of an external investment pool and operates in accordance with applicable state laws and regulations. The Treasurer of the Commonwealth serves as Trustee. The reported value of the pool is the same as the fair value of pool shares.

A cash and investment pool is maintained that is available for use by all funds with unrestricted cash and investments. The deposits and investments of the permanent funds and private purpose trust funds are held separately from other Town funds.

Deposits - Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the Town's deposits may not be recovered. The Town does not have a policy for custodial credit risk of deposits. The Town utilizes Veribanc services to monitor its cash and investment accounts on a quarterly basis. As of June 30, 2013, \$10,809,009 of the Town's bank balance of \$22,242,570 was uninsured and uncollateralized.

Investments Summary

The Town's investments at June 30, 2013 are presented below. All investments are presented by investment type, with debt securities presented by maturity.

Investment Type	Fair Value	Investment Maturities (in Years)			
		Less Than 1	1 - 5	6 - 10	More Than 10
<u>Debt Securities:</u>					
U.S. Agencies.....	\$ 256,439	\$ 256,439	\$ -	\$ -	\$ -
Corporate bonds.....	419,410	-	-	-	419,410
Money market mutual funds.....	1,376,686	1,376,686	-	-	-
Certificates of deposit.....	9,626,707	2,550,111	5,640,200	1,263,182	173,214
Mutual bond funds.....	403,106	403,106	-	-	-
External investment pools.....	5,761,355	5,761,355			
Total debt securities.....	17,843,703	\$ 10,347,697	\$ 5,640,200	\$ 1,263,182	\$ 592,624
<u>Other Investments:</u>					
Equity securities.....	1,947,767				
Total investments.....	\$ 19,791,470				

Investments - Interest Rate Risk of Debt Securities

Interest rate risk for debt securities is the risk that changes in interest rates of debt securities will adversely affect the fair value of an investment. The Town does not have a policy for interest rate risk of debt securities.

Investments - Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of a failure by the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of the outside party. The Town does not have a policy for custodial credit risk of investments. As of June 30, 2013, the Town was not exposed to custodial credit risk.

Investments - Credit Risk of Debt Securities

Credit risk for debt securities is the risk that an issuer or other counterparty to a debt security will not fulfill its obligations. The Town does not have a policy for credit risk of debt securities. As of June 30, 2013, the credit quality ratings of the Town's investments in debt securities are as follows:

Investment Type	Fair Value	Quality Ratings *			
		AA-	AA+	BBB-	Unrated
Corporate bonds.....	\$ 419,410	\$ 106,510	\$ 96,000	\$ 216,900	\$ -
Money market mutual funds.....	1,376,686	-	-	-	1,376,686
Certificates of deposit.....	9,626,707	-	-	-	9,626,707
Mutual bond funds.....	403,106	-	-	-	403,106
External investment pools.....	5,761,355	-	-	-	5,761,355
Total.....	\$ 17,587,264	\$ 106,510	\$ 96,000	\$ 216,900	\$ 17,167,854

* Per the rating scale of Standard and Poor's (a national credit rating organization)

Deposits and Investments - Foreign Currency Risk

Foreign currency risk is the risk that fluctuations in exchange rates will adversely affect the fair value of an investment or a deposit. The Town does not have a policy for foreign currency risk. As of June 30, 2013, the Town was not exposed to foreign currency risk.

Investments - Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the Town's investment in a single issuer. The Town does not have a policy for concentration of credit risk. As of June 30, 2013, the Town was not exposed to concentration of credit risk.

NOTE 4 – ACCOUNTS RECEIVABLE

At June 30, 2013, receivables for the individual major governmental funds and nonmajor governmental and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	Gross Amount	Allowance for Uncollectibles	Net Amount
<u>Receivables:</u>			
Real estate and personal property taxes.....	\$ 629,077	\$ -	\$ 629,077
Tax liens.....	191,510	-	191,510
Motor vehicle and other excise taxes.....	268,446	(46,791)	221,655
User fees.....	3,043,066	-	3,043,066
Departmental and other.....	64,344	-	64,344
Intergovernmental.....	5,892,824	-	5,892,824
	<u>\$ 10,089,267</u>	<u>\$ (46,791)</u>	<u>\$ 10,042,476</u>

At June 30, 2013, receivables for the ambulance enterprise fund, including the applicable allowances for uncollectible amounts, are as follows:

	Gross Amount	Allowance for Uncollectibles	Net Amount
<u>Receivables:</u>			
User fees.....	\$ 174,241	\$ -	\$ 174,241

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. The following identifies the various components of *deferred revenue* reported in the governmental funds:

	General Fund	Sewer Fund	Community Preservation Funds	Nonmajor Governmental Funds	Total
<u>Receivable type:</u>					
Real estate and personal property taxes.....	\$ 221,731	\$ -	\$ -	\$ -	\$ 221,731
Tax liens.....	191,510	-	-	-	191,510
Motor vehicle and other excise taxes.....	221,655	-	-	-	221,655
User fees.....	1,261,664	1,781,402	-	-	3,043,066
Departmental and other.....	6,613	-	19,365	5,300	31,278
Intergovernmental (state school construction).....	5,220,570	-	-	-	5,220,570
Tax foreclosures.....	53,769	-	-	-	53,769
Total.....	<u>\$ 7,177,512</u>	<u>\$ 1,781,402</u>	<u>\$ 19,365</u>	<u>\$ 5,300</u>	<u>\$ 8,983,579</u>

The Commonwealth has approved school construction assistance to the Town. The assistance program, which is administered by the Massachusetts School Building Authority (MSBA), provides resources for future debt service of general obligation school bonds outstanding and reimbursements of construction costs as they occur. During fiscal year 2013, \$537,251 of such assistance was received. \$5,890,550 will be received in future fiscal years. Of this amount, \$669,980 represents reimbursement of long-term interest costs and \$5,220,570 represents reimbursement of approved construction costs. Accordingly, a \$5,220,570 intergovernmental receivable has been reported in the governmental funds financial statements.

NOTE 5 - CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2013, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
<u>Capital assets not being depreciated:</u>				
Land.....	\$ 30,699,508	\$ -	\$ -	\$ 30,699,508
Construction in progress.....	52,038	-	(52,038)	-
Total capital assets not being depreciated.....	30,751,546	-	(52,038)	30,699,508
<u>Capital assets being depreciated:</u>				
Buildings and improvements.....	136,893,785	956,142	-	137,849,927
Machinery and equipment.....	4,215,867	435,351	-	4,651,218
Vehicles.....	6,289,428	259,722	(684,655)	5,864,495
Infrastructure.....	103,583,922	3,128,796	-	106,712,718
Total capital assets being depreciated.....	250,983,002	4,780,011	(684,655)	255,078,358
<u>Less accumulated depreciation for:</u>				
Buildings and improvements.....	(41,669,082)	(4,231,914)	-	(45,900,996)
Machinery and equipment.....	(3,395,225)	(269,804)	-	(3,665,029)
Vehicles.....	(4,174,288)	(351,299)	531,550	(3,994,037)
Infrastructure.....	(62,262,251)	(2,251,345)	-	(64,513,596)
Total accumulated depreciation.....	(111,500,846)	(7,104,362)	531,550	(118,073,658)
Total capital assets being depreciated, net.....	139,482,156	(2,324,351)	(153,105)	137,004,700
Total governmental activities capital assets, net.....	\$ 170,233,702	\$ (2,324,351)	\$ (205,143)	\$ 167,704,208
	Beginning Balance	Increases	Decreases	Ending Balance
Business-Type Activities:				
<u>Capital assets being depreciated:</u>				
Vehicles.....	\$ -	\$ 173,519	\$ -	\$ 173,519
<u>Less accumulated depreciation for:</u>				
Vehicles.....	-	(20,414)	-	(20,414)
Total capital assets being depreciated, net.....	-	153,105	-	153,105
Total business-type activities capital assets, net.....	\$ -	\$ 153,105	\$ -	\$ 153,105

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:

General government.....	\$ 516,592
Public safety.....	314,998
Education.....	3,398,567
Public works.....	1,411,343
Water.....	443,386
Sewer.....	844,813
Health and human services.....	150
Culture and recreation.....	<u>174,513</u>

Total depreciation expense - governmental activities.....	\$ <u><u>7,104,362</u></u>
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Business-Type Activities:

Ambulance	\$ <u><u>20,414</u></u>
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NOTE 6 - NET INVESTMENT IN CAPITAL ASSETS

Net investment in capital assets at June 30, 2013 is summarized as follows:

Governmental Activities

Capital assets, net of accumulated depreciation.....	\$ 167,704,208
Less capital related debt outstanding.....	(55,725,860)
Add unspent proceeds of capital related debt.....	<u>1,028,866</u>
Net investment in capital assets.....	\$ <u><u>113,007,214</u></u>

Business-Type Activities

Capital assets, net of accumulated depreciation.....	\$ 153,105
Less capital related debt outstanding.....	<u>(175,000)</u>
Net investment in capital assets.....	\$ <u><u>(21,895)</u></u>

NOTE 7 - INTERFUND TRANSFERS

Interfund transfers for the fiscal year ended June 30, 2013, are summarized as follows:

Transfers Out:	Transfers In:		
	General Fund	Ambulance Enterprise Fund	Total
General Fund.....	\$ -	\$ 328,128	\$ 328,128 (1)
Sewer Fund.....	4,417,337	-	4,417,337 (2)
Community Preservation Fund.....	714,837	-	714,837 (3)
Nonmajor Governmental Funds.....	120,000	-	120,000 (4)
Ambulance Enterprise Fund.....	188,810	-	188,810 (5)
	<u>\$ 5,440,984</u>	<u>\$ 328,128</u>	<u>\$ 5,769,112</u>

- (1) Represents budgeted subsidy to the ambulance enterprise fund
- (2) Represents budgeted transfer to the general fund to fund sewer operations
- (3) Represents budgeted transfer to the general fund for debt service
- (4) Represents budgeted transfer to the general fund from the federal impact aid fund
- (5) Represents budgeted transfer to the general fund for indirect costs related to shared employees/facilities

NOTE 8 - SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue anticipation notes (RAN) or tax anticipation notes (TAN)
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BAN) or grant anticipation notes (GAN)

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures for short-term borrowings are accounted for in the general fund and ambulance enterprise fund.

Details related to the short-term debt activity for the fiscal year ended June 30, 2013, is as follows:

Governmental Funds

Type	Description	Origination Date	Maturity Date	Interest Rate	Balance at June 30, 2012	Increases	Decreases	Balance at June 30, 2013
BAN	Middlesex Turnpike.....	06/05/12	02/15/13	0.50%	\$ 5,000	\$ -	\$ (5,000)	\$ -
BAN	Water main improvements.....	06/05/12	02/15/13	0.50%	400,000	-	(400,000)	-
Total.....					<u>\$ 405,000</u>	<u>\$ -</u>	<u>\$ (405,000)</u>	<u>\$ -</u>

NOTE 9 - LONG-TERM OBLIGATIONS

The following represents a summary of the changes that occurred in long-term obligations during the fiscal year ended June 30, 2013:

	Balance June 30, 2012	Increases	Decreases	Balance June 30, 2013	Current Portion
Governmental Activities:					
Compensated absences.....	\$ 1,502,951	\$ 86,058	\$ (14,970)	\$ 1,574,039	\$ 1,085,965
Long-term bonds payable....	59,457,000	5,130,000	(10,142,000)	54,445,000	5,317,000
Long-term notes payable....	419,876	1,000,000	(139,016)	1,280,860	140,186
Net OPEB obligation.....	14,654,696	3,839,421	(1,268,147)	17,225,970	-
Total.....	<u>\$ 76,034,523</u>	<u>\$ 10,055,479</u>	<u>\$ (11,564,133)</u>	<u>\$ 74,525,869</u>	<u>\$ 6,543,151</u>
Business-type Activities:					
Bonds and notes payable....	\$ -	\$ 204,000	\$ (29,000)	\$ 175,000	\$ 25,000
Compensated absences.....	-	7,924	-	7,924	1,892
Net OPEB obligation.....	-	76,102	(25,136)	50,966	-
Total.....	<u>\$ -</u>	<u>\$ 84,026</u>	<u>\$ (54,136)</u>	<u>\$ 233,890</u>	<u>\$ 26,892</u>

The governmental activities long-term liabilities are generally liquidated by the general fund. The business-type activities long-term liabilities are generally liquidated by the ambulance enterprise fund and general fund subsidies.

NOTE 10 - LONG-TERM DEBT

Details related to the outstanding indebtedness at June 30, 2013, and the debt service requirements are as follows:

Bonds and Notes Payable – Governmental Funds

Project	Interest Rate (%)	Outstanding at June 30, 2012	Additions	Reductions	Outstanding at June 30, 2013
Water Bonds-MWRA.....	0.00	\$ 20,000	\$ -	\$ (20,000)	\$ -
Building Construction - Public Works.....	4.05	130,000	-	(130,000)	-
Building Construction - School.....	4.11	735,000	-	(735,000)	-
Land Acquisition.....	3.97	17,200	-	(17,200)	-
Land Acquisition.....	3.97	24,550	-	(24,550)	-
Land Acquisition.....	3.98	25,000	-	(25,000)	-
Land Acquisition.....	3.97	28,250	-	(28,250)	-
Engineering Services - Public Works.....	4.05	22,222	-	(22,222)	-
Building Construction - Public Works.....	4.05	22,778	-	(22,778)	-
Building Remodeling - Municipal.....	3.80	1,975,000	-	(1,800,000)	175,000
Land Acquisition.....	3.83	840,000	-	(770,000)	70,000
Building Construction - Public Works.....	3.82	2,855,000	-	(2,615,000)	240,000
Water Equipment.....	3.74	160,000	-	(55,000)	105,000
Water Mains.....	3.96	1,315,000	-	(95,000)	1,220,000
Water Bonds - MWRA.....	0.00	191,217	-	(38,243)	152,974
High School Renovation.....	3.90	1,575,000	-	(135,000)	1,440,000
Land Acquisition.....	3.90	275,000	-	(25,000)	250,000
Town Center Facility.....	3.92	1,485,000	-	(125,000)	1,360,000
Town Hall Remodeling.....	3.93	265,000	-	(25,000)	240,000
Sewer Bonds - MWRA.....	0.00	16,830	-	(16,830)	-
High School Renovation.....	4.23	12,975,000	-	(875,000)	12,100,000
Fire Pumper.....	3.60	240,000	-	(80,000)	160,000
Road Resurfacing.....	2.94	370,000	-	(185,000)	185,000
High School Renovation.....	2.50	10,610,000	-	(565,000)	10,045,000
Water Mains.....	2.50	440,000	-	(35,000)	405,000
Water Standpipe.....	2.50	125,000	-	(25,000)	100,000
Sewer Expansion.....	2.50	310,000	-	(25,000)	285,000
Road Resurfacing.....	2.50	1,035,000	-	(165,000)	870,000
Shawsheen Well.....	2.50	90,000	-	(10,000)	80,000
Middlesex Turnpike.....	1.45	865,000	-	(65,000)	800,000
Water Design.....	1.45	5,000	-	(5,000)	-
General Obligation Refunding Bonds.....	2.14	1,705,000	-	(445,000)	1,260,000
Sewer Bonds - MWRA.....	0.00	191,829	-	(63,943)	127,886
Summer Street Drainage.....	4.00	160,000	-	(20,000)	140,000
Town Center North Wing.....	4.08	1,375,000	-	(160,000)	1,215,000
Land Acquisition CPA.....	3.66	4,665,000	-	(335,000)	4,330,000
North Road Water Main Replacement.....	2.34	625,000	-	(55,000)	570,000
Road Resurfacing.....	2.34	1,300,000	-	(130,000)	1,170,000
Water Main Improvement.....	2.34	550,000	-	(40,000)	510,000
Water.....	2.34	400,000	-	(30,000)	370,000
Fire Mini Pumper.....	2.34	218,000	-	(33,000)	185,000
Fire Ambulance Replacement.....	2.34	204,000	-	(204,000)	-
General Obligation Refunding Bonds.....	1.43	9,440,000	-	(5,000)	9,435,000
Water Bonds - MWRA.....	0.00	-	1,000,000	-	1,000,000
General Obligation Refunding Bonds.....	2.14	-	4,623,000	-	4,623,000
General Obligation Bonds.....	2.14	-	507,000	-	507,000
Total governmental funds.....		\$ 59,876,876	\$ 6,130,000	\$ (10,281,016)	\$ 55,725,860

Debt service requirements for principal and interest for governmental bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2014.....	\$ 5,457,186	\$ 2,077,772	\$ 7,534,958
2015.....	5,187,186	1,712,883	6,900,069
2016.....	4,903,243	1,541,152	6,444,395
2017.....	4,758,245	1,369,102	6,127,347
2018.....	4,625,000	1,184,404	5,809,404
2019.....	4,380,000	997,027	5,377,027
2020.....	4,275,000	837,252	5,112,252
2021.....	4,185,000	698,602	4,883,602
2022.....	3,910,000	578,553	4,488,553
2023.....	3,600,000	463,939	4,063,939
2024.....	2,655,000	357,091	3,012,091
2025.....	2,080,000	268,060	2,348,060
2026.....	2,055,000	188,915	2,243,915
2027.....	1,435,000	117,381	1,552,381
2028.....	555,000	77,700	632,700
2029.....	555,000	55,500	610,500
2030.....	555,000	33,300	588,300
2031.....	555,000	11,094	566,094
Totals.....	\$ 55,725,860	\$ 12,569,727	\$ 68,295,587

The Town issued \$507,000 of general obligation bonds on January 31, 2013 for water mains.

The Massachusetts Water Resource Authority (MWRA) operates an Infiltration/Inflow Financial Assistance Program for community owned collection systems. For each community approved for the project, financial assistance received from the MWRA consists of non-interest bearing loans (payable in five equal annual installments) and, in some instances, grants. During fiscal year 2013, \$1,000,000 was received from the program, all of which was a loan. At June 30, 2013, the outstanding principal amount of these loans totaled \$1,280,860.

Advanced Refunding - January 2013

The Town issued \$4,623,000 of general obligation refunding bonds (with bond issuance costs of \$78,297 and a premium of \$245,760) to provide resources to purchase U.S. Government securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$4,700,000 of previously issued general obligation bonds related to school construction, land acquisition and various governmental capital projects. As a result, the refunded bonds are considered to be defeased and the liability has been removed from the government-wide financial statements. The reacquisition price exceeded the net carrying amount of the old debt by \$90,463. This amount was expensed in the current fiscal year. This advance refunding was undertaken to reduce total debt service payments over the next 10 years by approximately \$602,000 and resulted in an economic gain of approximately \$556,312.

Bonds Payable – Ambulance Enterprise Fund

Project	Interest Rate (%)	Outstanding at June 30, 2012	Additions	Reductions	Outstanding at June 30, 2013
Fire Ambulance Replacement.....	2.34	\$ -	\$ 204,000	\$ (29,000)	\$ 175,000

Debt service requirements for principal and interest for enterprise fund bonds payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2014.....	\$ 25,000	\$ 5,375	\$ 30,375
2015.....	25,000	4,625	29,625
2016.....	25,000	3,875	28,875
2017.....	25,000	3,125	28,125
2018.....	25,000	2,250	27,250
2019.....	25,000	1,250	26,250
2020.....	25,000	375	25,375
Total.....	\$ 175,000	\$ 20,875	\$ 195,875

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2013, the Town had the following authorized and unissued debt:

Purpose	Amount
Ladder Truck.....	\$ 960,000
Sabourin Field Synthetic Turf.....	850,000
Emergency Communications Center Upgrades.....	504,690
Water Main Improvements.....	500,000
Middlesex Turnpike Water Main.....	425,000
School Way & Municipal Complex Access/Paving.....	350,000
Crosby Drive Water Standpipe.....	260,000
Sewer Pump Station.....	170,000
Water Quality System Enhancements.....	155,000
Infiltration/Inflow Program.....	150,000
Total.....	\$ 4,324,690

NOTE 11 – OTHER POST EMPLOYMENT BENEFITS

Plan Description – The Town provides health insurance coverage for its retirees and their survivors (hereinafter referred to as the “Plan”) as a single-employer defined benefit Other Post Employment Benefit (OPEB) plan. Chapter 32B of the MGL assigns authority to establish and amend benefit provisions. Changes to plan design and contribution rates must be accomplished through the collective bargaining process. The Plan does not issue a stand alone, GAAP-basis audited financial report.

The number of participants as of July 1, 2012, the latest actuarial valuation, is as follows:

Active employees.....	378
Retired employees.....	367
Total.....	<u>745</u>

Funding Policy – The contribution requirements of Plan members and the Town are established and may be amended by the Town. The required health insurance contribution rates of Plan members and the Town are 17-50% and 50-83%, respectively. The Town currently contributes enough money to the Plan to satisfy current obligations on a pay-as-you-go basis. The costs of administering the Plan are paid by the Town.

Annual OPEB Cost and Net OPEB Obligation – The Town's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer, an actuarially determined amount that is calculated in accordance with the parameters set forth in GASB Statement #45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the actual amount contributed to the plan, and changes in the Town's net OPEB obligation:

	Amount
Annual required contribution.....	\$ 3,817,825
Interest on net OPEB obligation.....	586,188
Adjustment to annual required contribution.....	<u>(488,490)</u>
Annual OPEB cost.....	3,915,523
Contributions made.....	<u>(1,293,283)</u>
Increase in net OPEB obligation.....	2,622,240
Net OPEB obligation at beginning of year.....	<u>14,654,696</u>
Net OPEB obligation at end of year.....	<u>\$ 17,276,936</u>

Trend information regarding annual pension cost, the percentage of the annual pension cost contributed and the net OPEB obligation is as follows:

Fiscal Year Ending	Annual OPEB Cost (AOPEBC)	Percentage of AOPEBC Contributed	Net OPEB Obligation
June 30, 2011.....	\$ 5,080,950	23.2%	\$ 10,592,196
June 30, 2012.....	5,340,932	23.9%	14,654,696
June 30, 2013.....	3,915,523	33.0%	17,276,936

Funded Status and Funding Progress – The funded status of the Plan at July 1, 2012, the most recent actuarial valuation, was as follows:

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Projected Unit Credit (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
07/01/12	\$ -	\$ 48,839,208	\$ 48,839,208	0.0%	\$ 38,413,036	127.1%

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedules of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive Plan (the Plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and Plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The significant methods and assumptions as of the latest actuarial valuation are as follows:

Valuation date:	July 1, 2012
Actuarial cost method:	Projected Unit Credit
Amortization method:	Payments increasing at 4.00% per year
Remaining amortization period:	30 years at July 1, 2012 (open)
Interest discount and inflation rate:	4.00%
Healthcare/Medical cost trend rate:	9.00% decreasing by 0.75% for 5 years and by 0.25% for 1 year to an ultimate level of 5.00% per year
Projected salary increases:	4.00%

Allocation of AOPEBC - AOPEBC costs were allocated to the Town's functions as follows:

Governmental Activities:	
General government.....	\$ 328,854
Public safety.....	916,066
Education.....	1,808,972
Public works.....	361,204
Water.....	53,593
Sewer.....	56,457
Health and human services.....	151,184
Culture and recreation.....	163,091
Total AOPEBC - governmental activities.....	<u>3,839,421</u>
Business-Type Activities:	
Ambulance.....	<u>76,102</u>
Total AOPEBC.....	<u>\$ 3,915,523</u>

NOTE 12 - RISK FINANCING

Property and Liability Insurance

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance. The amount of claim settlements has not exceeded insurance coverage in any of the previous three fiscal years.

Health Insurance and Workers' Compensation

The Town participates in premium-based health care and workers' compensation plans. The amount of claim settlements has not exceeded insurance coverage in any of the previous three fiscal years.

Prior to July 1, 2012, the Town was self-insured for a portion of its retirees' health insurance activities which were accounted for in the general fund. Since that date, the general fund has been accounting for the activities (insurance refunds, run-off claims, etc.) related to when the Town was self-insured.

The estimated "Incurred But Not Reported (IBNR)" claims are based on actual lag claims. As of June 30, 2013, there are no material outstanding health insurance claims payable. Changes in the reported liability since July 1, 2011, are as follows:

	Balance at Beginning of Fiscal Year	Current Year Claims and Changes in Estimate	Claims Payments	Balance at Fiscal Year-end
Fiscal year 2012.....	\$ 154,972	\$ 952,017	\$ (1,006,989)	\$ 100,000
Fiscal year 2013.....	\$ 100,000	\$ (12,024)	\$ (87,976)	-

NOTE 13 – FUND BALANCES

The constraints on fund balances as listed in aggregate in the Governmental Funds Balance Sheet are detailed as follows:

	<u>General</u>	<u>Sewer</u>	<u>High School</u>	<u>Community Preservation Funds</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Nonspendable:						
Permanent fund principal.....	\$ -	\$ -	\$ -	\$ -	456,973	456,973
Restricted:						
Other post employment benefits.....	3,043,626	-	-	-	-	3,043,626
Pension benefits.....	1,113,996	-	-	-	-	1,113,996
Health benefits.....	668,191	-	-	-	-	668,191
Sewer.....	-	6,644,845	-	-	-	6,644,845
School construction.....	-	-	67,425	-	-	67,425
Community preservation.....	-	-	-	3,227,456	-	3,227,456
Capital - other.....	-	-	-	-	935,441	935,441
Other.....	-	-	-	-	1,679,555	1,679,555
Revolving funds - Town.....	-	-	-	-	1,373,617	1,373,617
State grants.....	-	-	-	-	899,909	899,909
Gifts.....	-	-	-	-	841,010	841,010
Affordable housing.....	-	-	-	-	478,798	478,798
Federal grants.....	-	-	-	-	293,051	293,051
Permanent funds - library.....	-	-	-	-	349,758	349,758
Revolving funds - school.....	-	-	-	-	2,518	2,518
Sub-total - Restricted.....	4,825,813	6,644,845	67,425	3,227,456	6,853,657	21,619,196
Committed:						
Subsequent year's expenditures.....	2,471,075	-	-	-	-	2,471,075
Continuing appropriations.....	1,089,153	-	-	-	-	1,089,153
Debt service.....	1,088,892	-	-	-	-	1,088,892
Sub-total - Committed.....	4,649,120	-	-	-	-	4,649,120
Assigned:						
Encumbrances.....	1,645,850	-	-	-	-	1,645,850
Unassigned.....	6,907,624	-	-	-	-	6,907,624
Total fund balances.....	\$ 18,028,407	\$ 6,644,845	\$ 67,425	\$ 3,227,456	\$ 7,310,630	\$ 35,278,763

NOTE 14 – STABILIZATION FUNDS

The Town maintains a general stabilization fund and a debt service stabilization fund (funded by bond premiums) that were established under MGL Chapter 40, Section 5B. Appropriations in and out of these stabilization funds require two-thirds vote of Town meeting. Investment income is retained by the fund.

The balance of the general stabilization fund and debt service stabilization fund at June 30, 2013 are \$2,590,971 and \$1,088,892, respectively. These balances are reported in the general fund as unassigned and committed fund balance, respectively.

NOTE 15 - PENSION PLAN

Plan Description - The Town contributes to the System, a cost-sharing multiple-employer defined benefit pension plan administered by the Middlesex Retirement Board. Substantially all employees of the Town are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System.

Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. The System provides retirement, disability and death benefits to plan members and beneficiaries. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be authorized by the Middlesex Retirement Board and are borne by the System. The System issues a publicly available report in accordance with guidelines established by the Commonwealth's Public Employee Retirement Administration Commission. That report may be obtained by contacting the System located at 25 Linnell Circle, Billerica, Massachusetts, 01865. The System does not issue a stand alone, GAAP-basis audited financial report.

Funding Policy - Chapter 32 of MGL governs the contributions of plan members and the Town. Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on annual covered payroll. The Town's contributions to the System for the fiscal years ended June 30, 2013, 2012, and 2011 were approximately \$2,915,000, \$2,847,000 and \$2,645,000, respectively, which equaled its required contribution for each fiscal year.

NOTE 16 - MASSACHUSETTS TEACHERS RETIREMENT SYSTEM

Public school teachers and certain administrators are members of the Massachusetts Teachers Retirement System, to which the Town does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$5,997,000 for the fiscal year ended June 30, 2013, and accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

NOTE 17 - COMMITMENTS

The Town has also entered into, or is planning to enter into, contracts totaling approximately \$4,300,000 for infrastructure, machinery and equipment and buildings and improvements.

Other significant commitments include encumbrances and continuing appropriations outstanding for the general fund, which totaled \$2,735,003 at June 30, 2013.

NOTE 18 - CONTINGENCIES

Various legal actions and claims are pending against the Town. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2013, cannot be ascertained, management believes any resulting liability should not materially affect the financial position of the Town at June 30, 2013.

The Town participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2013, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

NOTE 19 - FUTURE IMPLEMENTATION OF GASB PRONOUNCEMENTS

The GASB has issued the following statements:

- Statement No. 65, *Items Previously Reported as Assets and Liabilities*, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will significantly impact the basic financial statements.
- Statement No. 66, *Technical Corrections – 2013 – an amendment of GASB Statements No. 10 and No. 62*, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will impact the basic financial statements.
- Statement No. 67, *Financial Reporting for Pension Plans – an Amendment of GASB Statement No. 25*, which is required to be implemented during fiscal year 2014. Management has determined that the implementation of this Statement will not impact the basic financial statements.
- Statement No. 68, *Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement No. 27*, which is required to be implemented during fiscal year 2015. The implementation of this Statement will represent a significant change in the accounting and reporting of pension expense and the related liability. For the first time, the Town will be required to recognize its long-term obligation for pension benefits as a liability and to more comprehensively measure the annual costs of pension benefits. The implementation of this Statement also expands pension related note disclosures and required supplementary information.
- Statement No. 69, *Government Combinations and Disposals of Government Operations*, which is required to be implemented during fiscal year 2015. Management does not believe the implementation of this Statement will impact the basic financial statements.
- Statement No. 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will impact the basic financial statements.

These pronouncements will be implemented by their respective implementation dates.

Required Supplementary Information

GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Original Budget	Final Budget	Actual Budgetary Amounts	Amounts Carried Forward to Next Year	Variance to Final Budget
REVENUES					
Real estate and personal property taxes.....	\$ 52,771,916	\$ 52,637,823	\$ 52,903,030	\$ -	\$ 265,207
Motor vehicle and other excise taxes.....	2,445,320	2,445,320	2,982,680	-	537,360
Payments in lieu of taxes.....	1,505,275	1,505,275	1,508,498	-	3,223
Charges for services.....	2,954,008	2,954,008	2,690,907	-	(263,101)
Intergovernmental.....	5,962,677	5,962,677	5,999,079	-	36,402
Penalties and interest on taxes.....	50,000	50,000	187,002	-	137,002
Departmental and other.....	1,308,831	1,308,831	1,921,292	-	612,461
Investment income.....	143,692	143,692	115,237	-	(28,455)
TOTAL REVENUES.....	67,141,719	67,007,626	68,307,725	-	1,300,099
EXPENDITURES					
Current:					
Selectmen.....	1,192,712	1,188,571	477,779	612,645	98,147
Finance/ Administrative services.....	964,845	1,109,845	1,006,468	81,440	21,937
Financial Committees.....	100,806	100,806	200	90,295	10,311
Board of Assessors.....	264,139	264,139	241,336	-	22,803
Legal services.....	178,500	178,500	129,296	-	49,204
Town Clerk.....	230,890	230,890	199,101	24,342	7,447
Elections and registrations.....	53,046	53,046	52,398	-	648
Planning Board.....	179,633	179,633	167,177	10,504	1,952
Facilities.....	1,562,012	1,482,012	1,299,325	159,532	23,155
Town Center.....	143,579	143,579	138,888	4,690	1
Police department.....	3,238,285	3,242,426	3,238,130	987	3,309
Fire department.....	2,213,004	2,188,368	1,921,088	222,565	44,715
Code enforcement.....	430,895	430,895	426,892	280	3,723
School department.....	33,626,413	33,626,413	32,939,603	673,646	13,164
Vocational education.....	505,000	505,000	468,656	-	36,344
Public works.....	11,803,493	11,643,130	10,959,073	832,139	(148,082)
Board of Health.....	539,049	539,049	500,821	11,885	26,343
Hazardous waste.....	17,175	17,175	13,846	-	3,329
Mosquito control.....	37,005	37,005	37,005	-	-
Bedford Local Transit.....	56,955	56,955	52,956	19	3,980
Council on Aging.....	173,607	173,607	172,268	191	1,148
Youth and family services.....	358,134	358,134	346,885	-	11,249
Public Library.....	1,175,150	1,175,150	1,146,787	9,843	18,520
Recreation Commission.....	158,969	158,969	158,969	-	-
Historic Preservation Commission.....	1,244	1,244	168	-	1,076
Pension benefits.....	2,958,420	2,958,420	2,958,420	-	-
Insurance and benefits.....	6,425,061	6,425,061	5,879,126	-	545,935
State and county charges.....	360,240	360,240	376,864	-	(16,624)
Debt service:					
Principal.....	5,377,016	5,377,016	5,377,016	-	-
Interest.....	2,332,861	2,357,861	2,214,646	-	143,215
TOTAL EXPENDITURES.....	76,658,138	76,563,139	72,901,187	2,735,003	926,949
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(9,516,419)	(9,555,513)	(4,593,462)	(2,735,003)	2,227,048
OTHER FINANCING SOURCES (USES)					
Transfers in.....	5,903,629	5,743,266	5,743,266	-	-
Premium from issuance of bonds and notes.....	-	-	23,926	-	23,926
Transfers out.....	(1,707,128)	(1,937,128)	(1,937,128)	-	-
TOTAL OTHER FINANCING SOURCES (USES).....	4,196,501	3,806,138	3,830,064	-	23,926
NET CHANGE IN FUND BALANCE.....	(5,319,919)	(5,749,375)	(763,398)	(2,735,003)	2,250,974
FUND BALANCE AT BEGINNING OF YEAR.....	10,574,852	10,574,852	10,574,852	10,574,852	-
FUND BALANCE AT END OF YEAR.....	\$ 5,254,934	\$ 4,825,477	\$ 9,811,454	\$ 7,839,849	\$ 2,250,974

See notes to required supplementary information.

COMMUNITY PRESERVATION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Original Budget	Final Budget	Actuarial Budgetary Amounts	Amounts Carried Forward to Next Year	Variance to Final Budget
REVENUES					
Community preservation surcharges.....	\$ 1,293,737	\$ 1,293,737	\$ 1,300,806	\$ -	\$ 7,069
Penalties and interest on taxes.....	-	-	2,453	-	2,453
Intergovernmental	379,041	379,041	379,041	-	-
Investment income.....	20,000	20,000	11,794	-	(8,206)
TOTAL REVENUES.....	1,692,778	1,692,778	1,694,094	-	1,316
EXPENDITURES					
Current:					
Administrative.....	10,000	10,000	4,398	-	5,602
Acquisitions and projects.....	4,896,045	4,896,045	1,986,440	2,909,605	-
TOTAL EXPENDITURES.....	4,906,045	4,906,045	1,990,838	2,909,605	5,602
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(3,213,267)	(3,213,267)	(296,744)	(2,909,605)	6,918
OTHER FINANCING SOURCES (USES)					
Transfers out.....	(714,837)	(714,837)	(714,837)	-	-
NET CHANGE IN FUND BALANCE.....	(3,928,104)	(3,928,104)	(1,011,581)	(2,909,605)	6,918
FUND BALANCE AT BEGINNING OF YEAR....	4,239,037	4,239,037	4,239,037	4,239,037	-
FUND BALANCE AT END OF YEAR.....	\$ 310,933	\$ 310,933	\$ 3,227,456	\$ 1,329,432	\$ 6,918

See notes to required supplementary information.

PENSION PLAN SCHEDULES

The following schedules provide information related to the System as a whole, for which the Town is one participating employer:

SCHEDULES OF FUNDING PROGRESS (SYSTEM)

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Entry Age (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/12	\$ 862,323,395	\$ 1,974,144,909	\$ 1,111,821,514	43.7%	\$ 393,100,995	282.8%
01/01/10	819,987,914	1,742,380,855	922,392,941	47.1%	384,598,692	239.8%
01/01/08	774,863,669	1,529,806,307	754,942,638	50.7%	360,206,302	209.6%
01/01/06	653,156,866	1,364,582,969	711,426,103	47.9%	330,999,861	214.9%
01/01/04	618,163,380	1,223,828,127	605,664,747	50.5%	306,025,949	197.9%
01/01/02	599,699,143	1,020,828,178	421,129,035	58.7%	280,740,439	150.0%

SCHEDULE OF EMPLOYER CONTRIBUTIONS (SYSTEM)

Year Ended December 31	Annually Required Contributions (ARC)	Percentage of ARC Contributed (%)
2007	\$ 64,053,064	100
2008	71,233,749	100
2009	74,126,190	100
2010	76,270,263	100
2011	79,640,599	100
2012	83,308,220	100

The following schedule provides information related to the Town's portion of the System's ARC:

TOWN SHARE OF SYSTEM ARC

Fiscal Year Ended	ARC	Percentage of ARC Contributed (%)	Town ARC as a Percentage of System ARC (%)
2008	\$ 2,155,983	100	3.4
2009	2,416,270	100	3.4
2010	2,481,050	100	3.3
2011	2,644,592	100	3.5
2012	2,847,038	100	3.6
2013	2,914,921	100	3.5

OTHER POST EMPLOYMENT BENEFITS SCHEDULE

The following schedule provides information related to the Town's other post-employment benefits plan:

SCHEDULES OF FUNDING PROGRESS (SYSTEM)

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Projected Unit Credit (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
06/30/08	\$ -	\$ 61,170,521	\$ 61,170,521	0.0%	\$ 32,019,829	191.0%
06/30/10	-	71,292,434	71,292,434	0.0%	37,108,987	192.1%
07/01/12	-	48,839,208	48,839,208	0.0%	38,413,036	127.1%

The significant changes to the methods and assumptions used in the actuarial valuations identified above that impacted trends in the schedules of funding progress are as follows:

- The 06/30/10 valuation reflects an increase in the trend on medical and prescription drug costs
- The 07/01/12 valuation reflects actuarial gains from the Town's participation in the Commonwealth's Group Insurance Commission (GIC) effective July 1, 2012

NOTE A - BUDGETARY - GAAP RECONCILIATION

For budgetary financial reporting purposes, the Uniform Massachusetts Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund and community preservation fund for the fiscal year ended June 30, 2013, is presented below:

General Fund

	<u>Revenues</u>	<u>Expenditures</u>	<u>Other Financing Sources (Uses)</u>
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual.....	\$ 68,307,725	\$ 72,901,187	\$ 3,830,064
<u>Reclassifications</u>			
Activity of health insurance trusts recorded in the general fund for GAAP purposes.....	15,306	(12,024)	-
Activity of stabilization fund recorded in the general fund for GAAP purposes.....	379,890	-	1,084,000
Activity of bond premium stabilization fund recorded in the general fund for GAAP purposes.....	20,988	-	(142,282)
Activity of post retirement benefits fund recorded in the general fund for GAAP purposes.....	82,439	-	525,000
Activity of pension fund recorded in the general fund for GAAP purposes.....	39,843	-	(160,000)
<u>Adjustments</u>			
Net change in recording 60-day receipts.....	183,845	-	-
Net change in recording tax refunds payable.....	653,472	-	-
To record MTRS on-behalf payments.....	5,996,915	5,996,915	-
GAAP basis as reported on the statement of revenues, expenditures and changes in fund balances.....	\$ <u>75,680,423</u>	\$ <u>78,886,078</u>	\$ <u>5,136,782</u>

Community Preservation Fund

	<u>Expenditures</u>
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual.....	\$ 1,990,838
<u>Adjustments</u>	
Net change in recording accrued expenditures.....	(147,810)
GAAP basis as reported on the statement of revenues expenditures and changes in fund balances.....	\$ <u>1,843,028</u>

NOTE B – PENSION PLAN

Additional information as of the latest actuarial valuation is as follows:

Valuation date:	January 1, 2012
Actuarial cost method:	Entry age normal
Amortization method:	Prior year's total contribution increased by 6.5% for fiscal year 2014 through 2010, and thereafter the remaining unfunded liability will be amortized on a 4.0% annual increasing basis; ERI liability amortized in level payments.
Remaining amortization period:	As of July 1, 2012, 7 years remaining for 2002 ERI liability, 8 years remaining for 2003 ERI liability and 23 years for remaining unfunded liability
Asset valuation method:	The difference between the expected return and the actual investment return on a market value basis is recognized over a 5 year period as described by Revenue Procedure 2000-40.
<u>Actuarial assumptions:</u>	
Investment rate of return:	8.00%
Projected salary increases:	4.75% for Group 1 and 5.25% for Group 4
Cost of living adjustments:	3.00% on the first \$14,000 of retirement income

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Combining Statements



Nonmajor Governmental Funds

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Town Revolving Funds – This fund is used to account for the non-school related activity of revolving funds established in accordance with MGL Chapter 44, Section 53E ½.

School Revolving Funds – This fund is used to account for the school department's revolving funds established in accordance with MGL Chapter 44, Section 53E ½ and Chapter 71.

Grants – This fund is used to account for grant funds received from state and federal governments which are restricted for specific programs.

Other Funds – This fund is used to account for cemetery improvement funds, bequests that do not contain a non-expendable portion, and other receipts reserved for future appropriation.

Gifts – This fund is used to account for gifts which have been accepted by the Town to be used for the purpose specified by the donor.

Capital Projects Funds

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

Permanent Funds

Permanent funds are used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs and benefit the government or its citizenry.

Library Trust Funds – accounts for all library related permanent funds.

Other Trust Funds – accounts for all non-library related permanent funds.

**NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET**

JUNE 30, 2013

	<i>Special Revenue Funds</i>			
	Town Revolving Funds	School Revolving Funds	Grants	Other Funds
ASSETS				
Restricted assets:				
Cash and cash equivalents.....	\$ 1,382,901	\$ 27,542	\$ 621,485	\$ 618,105
Investments.....	-	-	-	1,465,904
Receivables, net of uncollectibles:				
Departmental and other.....	39,171	-	-	-
Intergovernmental.....	-	-	672,254	-
TOTAL ASSETS.....	\$ 1,422,072	\$ 27,542	\$ 1,293,739	\$ 2,084,009
LIABILITIES AND FUND BALANCES				
LIABILITIES:				
Warrants payable.....	\$ 36,151	\$ 7,817	\$ 13,218	\$ 12,963
Accrued payroll.....	7,004	17,207	87,561	-
Deferred revenues.....	5,300	-	-	-
TOTAL LIABILITIES.....	48,455	25,024	100,779	12,963
FUND BALANCES:				
Nonspendable.....	-	-	-	-
Restricted.....	1,373,617	2,518	1,192,960	2,071,046
TOTAL FUND BALANCES.....	1,373,617	2,518	1,192,960	2,071,046
TOTAL LIABILITIES AND FUND BALANCES.....	\$ 1,422,072	\$ 27,542	\$ 1,293,739	\$ 2,084,009

<i>Special Revenue Funds</i>		<i>Capital Projects Funds</i>	<i>Permanent Funds</i>			Total
Gifts	Sub-total	Capital Projects Funds	Library Trust Funds	Other Trust Funds	Sub-total	Nonmajor Governmental Funds
\$ 844,588	\$ 3,494,621	\$ 961,439	\$ 9,074	\$ 6,445	\$ 15,519	\$ 4,471,579
-	1,465,904	-	638,739	239,780	878,519	2,344,423
-	39,171	-	-	-	-	39,171
-	672,254	-	-	-	-	672,254
<u>\$ 844,588</u>	<u>\$ 5,671,950</u>	<u>\$ 961,439</u>	<u>\$ 647,813</u>	<u>\$ 246,225</u>	<u>\$ 894,038</u>	<u>\$ 7,527,427</u>
\$ 3,578	\$ 73,727	\$ 25,998	\$ -	\$ -	\$ -	\$ 99,725
-	111,772	-	-	-	-	111,772
-	5,300	-	-	-	-	5,300
<u>3,578</u>	<u>190,799</u>	<u>25,998</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>216,797</u>
-	-	-	298,055	158,918	456,973	456,973
<u>841,010</u>	<u>5,481,151</u>	<u>935,441</u>	<u>349,758</u>	<u>87,307</u>	<u>437,065</u>	<u>6,853,657</u>
<u>841,010</u>	<u>5,481,151</u>	<u>935,441</u>	<u>647,813</u>	<u>246,225</u>	<u>894,038</u>	<u>7,310,630</u>
<u>\$ 844,588</u>	<u>\$ 5,671,950</u>	<u>\$ 961,439</u>	<u>\$ 647,813</u>	<u>\$ 246,225</u>	<u>\$ 894,038</u>	<u>\$ 7,527,427</u>

NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	<i>Special Revenue Funds</i>			
	Town Revolving Funds	School Revolving Funds	Grants	Other Funds
REVENUES:				
Intergovernmental.....	\$ -	\$ -	\$ 4,024,511	\$ -
Departmental and other.....	2,907,752	558,381	7,499	431,695
Contributions.....	-	-	-	210,722
Investment income.....	228	-	23	35,357
TOTAL REVENUES.....	2,907,980	558,381	4,032,033	677,774
EXPENDITURES:				
Current:				
General government.....	146,263	-	8,988	557,824
Public safety.....	562,602	-	246,254	-
Education.....	379,365	523,813	3,424,314	-
Public works.....	20,688	-	252,153	-
Water.....	-	-	-	-
Sewer.....	-	-	-	-
Health and human services.....	6,062	-	22,828	-
Culture and recreation.....	1,711,143	-	14,222	-
TOTAL EXPENDITURES.....	2,826,123	523,813	3,968,759	557,824
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	81,857	34,568	63,274	119,950
OTHER FINANCING SOURCES (USES):				
Issuance of bonds and notes.....	-	-	-	-
Issuance of refunding bonds.....	-	-	-	-
Premium from issuance of refunding bonds.....	-	-	-	-
Payments to refunded bond escrow agent.....	-	-	-	-
Transfers out.....	-	-	(120,000)	-
TOTAL OTHER FINANCING SOURCES (USES)....	-	-	(120,000)	-
NET CHANGE IN FUND BALANCES.....	81,857	34,568	(56,726)	119,950
FUND BALANCES AT BEGINNING OF YEAR.....	1,291,760	(32,050)	1,249,686	1,951,096
FUND BALANCES AT END OF YEAR.....	\$ 1,373,617	\$ 2,518	\$ 1,192,960	\$ 2,071,046

<i>Special Revenue Funds</i>		<i>Capital Projects Funds</i>	<i>Permanent Funds</i>			<i>Total</i>
<i>Gifts</i>	<i>Sub-total</i>	<i>Capital Projects Funds</i>	<i>Library Trust Funds</i>	<i>Other Trust Funds</i>	<i>Sub-total</i>	<i>Nonmajor Governmental Funds</i>
\$ -	\$ 4,024,511	\$ -	\$ -	\$ -	\$ -	\$ 4,024,511
-	3,905,327	-	47	-	47	3,905,374
366,317	577,039	-	-	-	-	577,039
256	35,864	1,623	9,287	92,653	101,940	139,427
366,573	8,542,741	1,623	9,334	92,653	101,987	8,646,351
70,154	783,229	120,840	-	-	-	904,069
2,779	811,635	56	-	-	-	811,691
23,095	4,350,587	3,294	-	5,346	5,346	4,359,227
1,085	273,926	62,641	-	-	-	336,567
-	-	909,039	-	-	-	909,039
33,635	33,635	66,588	-	-	-	100,223
44,487	73,377	-	-	-	-	73,377
-	1,725,365	-	11,694	-	11,694	1,737,059
175,235	8,051,754	1,162,458	11,694	5,346	17,040	9,231,252
191,338	490,987	(1,160,835)	(2,360)	87,307	84,947	(584,901)
-	-	1,507,000	-	-	-	1,507,000
-	-	4,623,000	-	-	-	4,623,000
-	-	245,760	-	-	-	245,760
-	-	(4,790,463)	-	-	-	(4,790,463)
-	(120,000)	-	-	-	-	(120,000)
-	(120,000)	1,585,297	-	-	-	1,465,297
191,338	370,987	424,462	(2,360)	87,307	84,947	880,396
649,672	5,110,164	510,979	650,173	158,918	809,091	6,430,234
\$ 841,010	\$ 5,481,151	\$ 935,441	\$ 647,813	\$ 246,225	\$ 894,038	\$ 7,310,630

Agency Funds

These funds are used to account for performance deposits from contractors.

AGENCY FUND
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Balance at July 1, 2012	Additions	Deletions	Balance at June 30, 2013
ASSETS				
Cash and cash equivalents.....	\$ 578,591	\$ -	\$ -	\$ 578,591
LIABILITIES				
Liabilities due depositors.....	\$ 578,591	\$ -	\$ -	\$ 578,591

Statistical Section

Statistical tables differ from financial statements since they usually cover more than one fiscal year and may present non-accounting data. The following tables reflect social and economic data, financial trends, and fiscal capacity.



Depot Park

Statistical Section

This part of the Town of Bedford's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

Table of Contents

Financial Trends (pages 85-96)

These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.

Revenue Capacity (pages 97-99)

These schedules contain information to help the reader assess the Town's most significant local revenue source, the property tax.

Debt Capacity (pages 100-102)

These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future.

Demographic and Economic Information (pages 103-104)

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.

Operating Information (pages 105-107)

These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.

SOURCES: *Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.*

Net Position By Component (A)

Last Ten Fiscal Years

	Fiscal Year			
	2004	2005	2006	2007
Governmental activities				
Net investment in capital assets (A).....	\$ 95,482,398	\$ 100,692,223	\$ 95,710,758	\$ 97,543,569
Restricted.....	3,610,780	4,210,164	7,541,861	29,661,172
Unrestricted.....	25,376,342	24,578,770	25,127,152	22,454,438
Total governmental activities net position.....	\$ 124,469,520	\$ 129,481,157	\$ 128,379,771	\$ 149,659,179
Business-Type activities (B)				
Net investment in capital assets (A).....	\$ -	\$ -	\$ -	\$ -
Unrestricted.....	-	-	-	-
Total business-type activities net position.....	\$ -	\$ -	\$ -	\$ -
Primary government				
Net investment in capital assets (A).....	\$ 95,482,398	\$ 100,692,223	\$ 95,710,758	\$ 97,543,569
Restricted.....	3,610,780	4,210,164	7,541,861	29,661,172
Unrestricted.....	25,376,342	24,578,770	25,127,152	22,454,438
Total primary government net position.....	\$ 124,469,520	\$ 129,481,157	\$ 128,379,771	\$ 149,659,179

(A) Net position and net investment in capital assets terminology per GASB Statement # 63 is being utilized

(B) Business-type activities are reported starting in fiscal year 2013 with the Town's adoption of the Ambulance Enterprise Fund

Fiscal Year					
2008	2009	2010	2011	2012	2013
\$ 104,793,480	\$ 119,172,856	\$ 110,394,909	\$ 111,652,348	\$ 110,983,956	\$ 113,007,214
8,473,528	8,037,583	22,707,425	24,831,495	23,849,127	23,905,718
27,730,975	20,620,500	11,082,848	3,201,170	1,729,983	(154,042)
<u>\$ 140,997,983</u>	<u>\$ 147,830,939</u>	<u>\$ 144,185,182</u>	<u>\$ 139,685,013</u>	<u>\$ 136,563,066</u>	<u>136,758,890</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ (21,895)
-	-	-	-	-	188,070
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 166,175</u>
\$ 104,793,480	\$ 119,172,856	\$ 110,394,909	\$ 111,652,348	\$ 110,983,956	\$ 112,985,319
8,473,528	8,037,583	22,707,425	24,831,495	23,849,127	23,905,718
27,730,975	20,620,500	11,082,848	3,201,170	1,729,983	34,028
<u>\$ 140,997,983</u>	<u>\$ 147,830,939</u>	<u>\$ 144,185,182</u>	<u>\$ 139,685,013</u>	<u>\$ 136,563,066</u>	<u>\$ 136,925,065</u>

**Governmental Activities
Changes in Net Position (A)**

Last Ten Fiscal Years

	Fiscal Year				
	2004	2005	2006	2007	2008
Expenses					
Governmental activities:					
General government.....	\$ 3,772,895	\$ 3,508,154	\$ 4,454,453	\$ 5,417,160	\$ 4,724,817
Public safety.....	6,977,830	7,137,762	7,729,571	7,680,670	8,220,383
Education.....	32,969,852	36,069,305	38,154,240	40,624,444	40,578,333
Public works.....	6,369,035	7,174,095	8,502,605	6,301,533	7,105,107
Water.....	1,218,754	1,203,407	1,666,657	1,556,392	1,417,134
Sewer.....	3,583,490	3,799,633	3,575,318	4,024,790	3,986,168
Human services.....	1,087,001	1,134,207	1,188,031	1,248,160	1,233,859
Culture and recreation.....	2,742,460	2,926,165	2,969,017	3,324,537	3,499,833
Interest.....	2,107,999	2,371,621	2,538,102	3,057,173	3,785,529
Other.....	135,735	100,173	104,533	-	-
Total government activities expenses.....	\$ 60,965,051	\$ 65,424,522	\$ 70,882,527	\$ 73,234,859	\$ 74,551,163
Program Revenues					
Governmental activities:					
Charges for services:					
General government.....	\$ 1,422,105	\$ 1,406,584	\$ 554,482	\$ 494,536	\$ 515,684
Public safety.....	1,157,301	1,230,217	1,795,234	1,623,338	1,912,935
Water.....	1,395,880	2,040,900	2,233,926	2,452,167	3,011,711
Sewer.....	2,972,278	3,665,038	3,176,871	3,768,559	4,361,601
Culture and recreation.....	539,172	602,368	674,806	669,349	680,977
Other.....	738,725	956,726	893,728	844,383	935,190
Operating grants and contributions.....	11,300,605	11,394,461	12,602,391	13,240,827	13,975,158
Capital grant and contributions.....	15,375,096	5,589,840	2,511,723	1,646,828	11,294,292
Total government activities program revenues.....	\$ 34,901,162	\$ 26,886,134	\$ 24,443,161	\$ 24,739,987	\$ 36,687,548
Net (Expense)/Program Revenue.....	\$ (26,063,889)	\$ (38,538,388)	\$ (46,439,366)	\$ (48,494,872)	\$ (37,863,615)
General Revenues and other Changes in Net Position					
Governmental activities:					
Real estate and personal property taxes.....	\$ 34,805,983	\$ 37,140,779	\$ 38,058,282	\$ 39,444,930	\$ 42,156,753
Motor vehicle and other excise taxes.....	1,846,599	2,055,801	2,124,150	2,193,990	2,241,778
Community preservation surcharges.....	867,530	914,068	957,169	1,005,955	1,071,678
Penalties and interest on taxes.....	86,601	202,590	149,003	114,944	111,553
Payments in lieu of taxes.....	1,086,718	1,120,149	1,158,303	1,221,245	1,279,990
Grants and contributions not restricted to specific programs.....	821,154	920,307	1,150,260	1,501,668	1,426,584
Unrestricted investment income.....	849,172	1,196,331	1,740,813	2,605,592	2,600,039
Transfers, net.....	-	-	-	-	-
Extraordinary item - transfer of ambulance debt to business-type activities.....	-	-	-	-	-
Total general revenues and other changes in net position.....	\$ 40,363,757	\$ 43,550,025	\$ 45,337,980	\$ 48,088,324	\$ 50,888,375
Changes in Net Position.....	\$ 14,299,868	\$ 5,011,637	\$ (1,101,386)	\$ (406,548)	\$ 13,024,760

(A) Net position terminology per GASB Statement # 63 is being utilized

Fiscal Year				
2009	2010	2011	2012	2013
\$ 5,678,938	\$ 5,455,197	\$ 5,842,948	\$ 5,625,205	\$ 5,507,125
9,635,249	9,462,746	9,619,842	10,102,908	9,326,984
46,682,837	48,754,787	50,437,739	51,972,609	52,931,707
8,717,806	6,354,053	7,626,015	7,044,640	7,250,333
2,112,065	2,367,437	2,436,795	2,112,634	2,564,055
4,271,320	4,632,268	4,806,486	4,565,735	4,475,424
1,633,960	1,817,572	1,913,171	1,877,781	1,887,739
3,541,267	3,528,722	3,685,857	3,610,814	3,645,910
2,888,872	2,784,521	2,459,305	3,055,662	2,270,812
-	-	-	-	-
<u>\$ 85,162,314</u>	<u>\$ 85,157,303</u>	<u>\$ 88,828,158</u>	<u>\$ 89,967,988</u>	<u>\$ 89,860,089</u>
\$ 860,239	\$ 509,581	\$ 522,224	\$ 764,512	\$ 712,407
1,373,843	998,862	1,444,647	1,336,098	1,032,530
2,628,421	3,111,320	2,973,488	2,866,113	2,821,636
3,699,114	5,171,795	4,275,156	4,561,870	4,377,814
575,407	534,523	545,394	548,253	550,980
933,483	324,424	384,145	354,064	394,111
16,466,808	19,221,263	15,826,959	16,240,591	17,452,298
12,739,771	(862,002)	1,213,250	836,350	638,291
<u>\$ 39,277,086</u>	<u>\$ 29,009,766</u>	<u>\$ 27,185,263</u>	<u>\$ 27,507,851</u>	<u>\$ 27,980,067</u>
<u>\$ (45,885,228)</u>	<u>\$ (56,147,537)</u>	<u>\$ (61,642,895)</u>	<u>\$ (62,460,137)</u>	<u>\$ (61,880,022)</u>
\$ 45,175,869	\$ 45,092,458	\$ 49,624,988	\$ 51,519,462	\$ 53,595,330
2,175,593	2,301,301	2,750,434	2,975,559	3,073,055
1,135,525	1,137,326	1,198,170	1,268,438	1,301,788
128,365	216,645	203,424	172,203	187,002
1,347,828	1,418,587	1,411,786	1,459,126	1,508,498
1,648,039	1,699,813	1,584,480	1,635,446	1,561,558
1,106,965	635,650	369,444	307,956	783,933
-	-	-	-	(139,318)
-	-	-	-	204,000
<u>\$ 52,718,184</u>	<u>\$ 52,501,780</u>	<u>\$ 57,142,726</u>	<u>\$ 59,338,190</u>	<u>\$ 62,075,846</u>
<u>\$ 6,832,956</u>	<u>\$ (3,645,757)</u>	<u>\$ (4,500,169)</u>	<u>\$ (3,121,947)</u>	<u>\$ 195,824</u>

**Business-Type Activities
Changes in Net Position**

Last Ten Fiscal Years (A)

	<u>Fiscal Year</u>
	<u>2013</u>
Expenses	
Business-type activities:	
Ambulance.....	\$ <u>756,971</u>
Program Revenues	
Business-type activities:	
Charges for services:	
Ambulance.....	\$ 807,081
Operating grants and contributions.....	7,228
Capital grant and contributions.....	<u>173,519</u>
Total business-type activities program revenues.....	\$ <u>987,828</u>
 Net (Expense)/Program Revenue.....	 \$ <u>230,857</u>
 General Revenues and other Changes in Net Position	
Business-type activities:	
Transfers, net.....	\$ 139,318
<i>Extraordinary item - transfer of ambulance</i>	
<i>debt to business-type activities.....</i>	<u>(204,000)</u>
Total general revenues and other changes in net position.....	\$ <u>(64,682)</u>
 Changes in Net Position.....	 \$ <u>166,175</u>

(A) Business-type activities are reported starting in fiscal year 2013 with the Town's adoption of the Ambulance Enterprise Fund

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**Primary Government
Changes in Net Position (A)**

Last Ten Fiscal Years

	Fiscal Year				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Total expenses.....	\$ 60,965,051	\$ 65,424,522	\$ 70,882,527	\$ 73,234,859	\$ 74,551,163
Total program revenues.....	<u>34,901,162</u>	<u>26,886,134</u>	<u>24,443,161</u>	<u>24,739,987</u>	<u>36,687,548</u>
Net (Expense)/Revenue.....	\$ <u>(26,063,889)</u>	\$ <u>(38,538,388)</u>	\$ <u>(46,439,366)</u>	\$ <u>(48,494,872)</u>	\$ <u>(37,863,615)</u>
Total general revenues, transfers and other changes in net position.....	\$ <u>40,363,757</u>	\$ <u>43,550,025</u>	\$ <u>45,337,980</u>	\$ <u>48,088,324</u>	\$ <u>50,888,375</u>
Changes in Net Position.....	\$ <u>14,299,868</u>	\$ <u>5,011,637</u>	\$ <u>(1,101,386)</u>	\$ <u>(406,548)</u>	\$ <u>13,024,760</u>

(A) Net position terminology per GASB Statement # 63 is being utilized

Fiscal Year				
2009	2010	2011	2012	2013
\$ 85,162,314	\$ 85,157,303	\$ 88,828,158	\$ 89,967,988	\$ 90,617,060
<u>39,277,086</u>	<u>29,009,766</u>	<u>27,185,263</u>	<u>27,507,851</u>	<u>28,967,895</u>
\$ <u>(45,885,228)</u>	\$ <u>(56,147,537)</u>	\$ <u>(61,642,895)</u>	\$ <u>(62,460,137)</u>	\$ <u>(61,649,165)</u>
\$ <u>52,718,184</u>	\$ <u>52,501,780</u>	\$ <u>57,142,726</u>	\$ <u>59,338,190</u>	\$ <u>62,011,164</u>
\$ <u>6,832,956</u>	\$ <u>(3,645,757)</u>	\$ <u>(4,500,169)</u>	\$ <u>(3,121,947)</u>	\$ <u>361,999</u>

Fund Balances, Governmental Funds

Last Ten Fiscal Years

		Fiscal Year			
		2004	2005	2006	2007
General Fund					
Reserved.....	\$	4,075,621	\$ 2,868,941	\$ 1,916,370	\$ 2,894,274
Unreserved.....		7,817,761	8,095,344	8,433,363	7,262,799
Restricted.....		-	-	-	-
Committed.....		-	-	-	-
Assigned.....		-	-	-	-
Unassigned.....		-	-	-	-
Total general fund.....	\$	<u>11,893,382</u>	<u>\$ 10,964,285</u>	<u>\$ 10,349,733</u>	<u>\$ 10,157,073</u>
All Other Governmental Funds					
Reserved.....	\$	357,421	\$ 410,760	\$ 433,499	\$ 442,235
Unreserved, reported in:					
Special revenue funds.....		15,618,928	15,685,838	19,363,627	19,079,172
Capital projects funds.....		(8,081,261)	(6,268,766)	(11,762,971)	(21,084,652)
Permanent funds.....		288,571	309,518	339,365	326,247
Nonspendable.....		-	-	-	-
Restricted.....		-	-	-	-
Unassigned.....		-	-	-	-
Total all other governmental funds.....	\$	<u>8,183,659</u>	<u>\$ 10,137,350</u>	<u>\$ 8,373,520</u>	<u>\$ (1,236,998)</u>

(A) Fiscal year 2011 represents the first year of implementing GASB Statement # 54

Fiscal Year

<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011 (A)</u>	<u>2012</u>	<u>2013</u>
\$ 1,969,641	\$ 2,172,960	\$ 2,498,468	\$ -	\$ -	\$ -
8,148,653	6,893,204	4,611,840	-	-	-
-	-	-	4,054,123	4,311,200	4,825,813
-	-	-	3,971,248	5,666,518	4,649,120
-	-	-	1,350,317	1,243,040	1,645,850
-	-	-	5,872,381	4,876,522.00	6,907,624
<u>\$ 10,118,294</u>	<u>\$ 9,066,164</u>	<u>\$ 7,110,308</u>	<u>\$ 15,248,069</u>	<u>\$ 16,097,280</u>	<u>\$ 18,028,407</u>
\$ 458,578	\$ 465,301	\$ 9,261,935	\$ -	\$ -	\$ -
21,066,563	19,945,277	11,997,536	-	-	-
2,682,103	3,169,841	1,903,420	-	-	-
391,983	350,761	344,800	-	-	-
-	-	-	446,888	452,742	456,973
-	-	-	17,911,406	16,933,102	16,793,383
-	-	-	-	(32,050)	-
<u>\$ 24,599,227</u>	<u>\$ 23,931,180</u>	<u>\$ 23,507,691</u>	<u>\$ 18,358,294</u>	<u>\$ 17,353,794</u>	<u>\$ 17,250,356</u>

Changes in Fund Balances, Governmental Funds

Last Ten Fiscal Years

	Fiscal Year				
	2004	2005	2006	2007	2008
Revenues:					
Real estate and personal property taxes.....	\$ 34,846,274	\$ 36,338,335	\$ 38,852,987	\$ 39,563,532	\$ 42,038,212
Motor vehicle and other excise taxes.....	1,841,960	2,087,997	2,033,162	2,221,374	2,304,203
Community preservation surcharges.....	867,530	914,068	957,169	1,012,746	1,064,383
Charges for Services.....	4,279,419	5,461,275	5,692,856	5,767,818	7,041,782
Penalties and interest on taxes.....	86,601	202,590	149,003	114,944	111,553
Intergovernmental.....	9,520,263	12,731,392	13,620,318	20,503,881	24,988,272
Departmental and other.....	5,365,426	5,349,711	6,381,572	6,333,400	6,881,559
Contributions.....	658,776	130,403	93,829	79,977	208,488
Payment in lieu of taxes.....	1,086,718	1,120,149	1,158,303	1,221,245	1,279,990
Investment income.....	849,172	1,194,734	1,737,101	2,605,592	2,600,039
Total Revenue.....	59,402,139	65,530,654	70,676,300	79,424,509	88,518,481
Expenditures:					
Current					
General government.....	4,927,798	4,111,132	4,778,605	4,234,474	3,479,072
Public safety.....	5,697,240	5,704,789	6,131,694	5,689,344	6,063,980
Education.....	27,536,759	27,601,291	28,351,663	30,177,656	29,354,294
Public works.....	5,007,956	5,007,137	5,503,216	4,242,610	5,043,611
Water.....	1,043,454	1,030,314	1,376,498	1,146,802	992,362
Sewer.....	363,749	457,225	487,537	605,818	438,940
MWRA Assessment.....	2,290,688	2,357,318	2,379,363	2,565,613	2,662,238
Health and human services.....	880,545	911,285	953,399	985,359	976,251
Culture and recreation.....	2,428,987	2,476,829	2,532,496	2,840,052	2,992,406
Pension and employee benefits.....	9,026,190	10,348,948	10,939,048	11,778,148	12,692,408
State and county charges.....	273,892	268,898	245,823	247,083	254,413
Capital outlay.....	6,179,177	8,907,749	3,967,694	25,443,810	23,362,507
Other.....	135,735	100,173	104,533	-	-
Debt service.....					
Principal.....	3,944,051	3,831,051	3,840,911	4,067,911	4,336,741
Interest.....	2,074,512	2,473,221	2,362,202	3,065,540	2,565,962
Total Expenditures.....	71,810,733	75,587,360	73,954,682	97,090,220	95,215,185
Excess of revenues over (under) expenditures.....	(12,408,594)	(10,056,706)	(3,278,382)	(17,665,711)	(6,696,704)
Other Financing Sources (Uses)					
Issuance of bonds and notes.....	-	11,081,300	900,000	7,862,533	32,494,150
Issuance of refunding bonds.....	-	-	-	-	-
Premium from issuance of bonds and notes.....	-	-	-	-	-
Premium from issuance of refunding bonds.....	-	-	-	-	-
Payments of current refunded debt.....	-	-	-	-	-
Payments to refunded bond escrow agent.....	-	-	-	-	-
Transfers in.....	5,086,931	5,220,575	8,864,993	7,374,549	5,434,015
Transfers out.....	(5,086,931)	(5,220,575)	(8,864,993)	(7,374,549)	(5,434,015)
Total other financing sources (uses).....	-	11,081,300	900,000	7,862,533	32,494,150
Net change in fund balance.....	\$ (12,408,594)	\$ 1,024,594	\$ (2,378,382)	\$ (9,803,178)	\$ 25,797,446
Debt service as a percentage of noncapital expenditures.....	9.17%	9.45%	8.86%	9.96%	9.61%

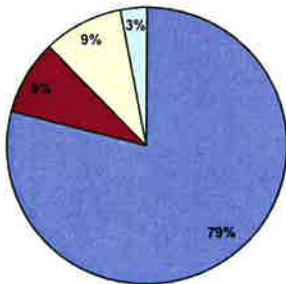
Fiscal Year				
2009	2010	2011	2012	2013
\$ 45,133,746	\$ 45,209,302	\$ 49,839,603	\$ 51,267,904	\$ 53,740,350
2,192,527	2,308,614	2,714,614	2,987,334	2,982,680
1,133,730	1,114,123	1,217,777	1,267,161	1,300,806
6,011,666	6,716,869	7,373,939	7,283,969	7,036,907
128,365	216,645	205,810	175,462	189,455
28,252,555	25,338,294	14,718,234	15,099,991	16,399,546
6,567,417	5,267,691	5,761,251	6,128,564	5,826,666
1,058,255	208,932	256,586	285,869	577,039
1,347,828	1,418,587	1,411,786	1,459,126	1,508,498
1,106,965	635,650	369,444	330,380	804,921
92,933,054	88,434,707	83,869,044	86,285,760	90,366,868
6,330,834	3,945,215	4,176,239	4,023,128	4,027,042
5,605,988	6,350,807	6,357,082	6,634,060	6,385,504
32,905,574	35,023,509	35,659,361	36,426,213	37,452,057
5,603,411	4,058,053	4,869,633	4,321,864	4,876,889
1,182,262	1,778,604	1,732,967	1,541,187	1,977,103
292,295	581,550	579,121	597,401	570,221
2,779,636	2,929,353	2,872,130	2,951,458	2,909,153
1,107,167	1,124,587	1,163,359	1,115,588	1,197,159
2,869,907	2,834,456	2,911,703	2,917,883	3,042,982
13,853,547	13,521,682	13,962,653	14,695,914	14,822,437
259,662	274,138	310,540	353,366	376,864
11,077,304	4,605,325	10,280,907	3,830,395	4,780,011
-	-	-	-	-
10,943,572	3,818,571	4,212,654	5,248,654	5,377,016
3,296,072	3,251,651	2,226,673	2,423,254	2,214,646
98,107,231	84,097,501	91,315,022	87,080,365	90,009,084
(5,174,177)	4,337,206	(7,445,978)	(794,605)	357,784
3,454,000	1,776,715	9,099,000	533,000	1,507,000
25,735,000	2,775,000	-	9,440,000	4,623,000
-	1,358,368	1,335,342	203,604	23,926
-	68,319	-	767,080	245,760
(25,735,000)	-	-	-	-
-	(12,694,953)	-	(10,304,368)	(4,790,463)
6,694,887	6,438,328	4,846,152	5,256,715	5,440,984
(6,694,887)	(6,438,328)	(4,846,152)	(5,256,715)	(5,580,302)
3,454,000	(6,716,551)	10,434,342	639,316	1,469,905
\$ (1,720,177)	\$ (2,379,345)	\$ 2,988,364	\$ (155,289)	\$ 1,827,689
16.36%	8.89%	7.95%	9.22%	8.91%

Assessed Value and Actual Value of Taxable Property by Classification and Tax Rates

Last Ten Fiscal Years

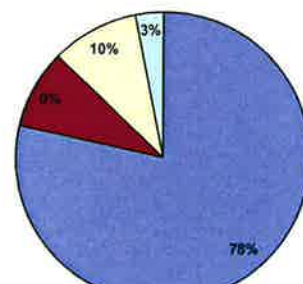
Fiscal Year	Assessed and Actual Values and Tax Rates								
	Residential Value	Residential Tax Rate	Commercial Value	Industrial Value	Personal Property	Total Commercial Value	Commercial, Industrial & Personal Property Tax Rate	Total Direct Rate	Total Town Value
2004	\$1,770,531,398	\$11.32	\$321,376,702	\$202,126,900	\$65,833,400	\$589,337,002	\$26.38	\$15.08	\$2,359,868,400
2005	\$1,942,148,370	\$11.18	\$328,604,530	\$207,834,400	\$61,502,700	\$597,941,630	\$25.42	\$14.53	\$2,540,090,000
2006	\$2,065,086,899	\$11.47	\$335,913,501	\$194,761,600	\$64,409,670	\$595,084,771	\$25.59	\$14.63	\$2,660,171,670
2007	\$2,167,785,491	\$11.29	\$354,199,909	\$211,299,100	\$65,929,100	\$631,428,109	\$25.27	\$14.44	\$2,799,213,600
2008	\$2,217,491,600	\$11.38	\$395,663,665	\$220,907,300	\$59,236,100	\$675,807,065	\$25.80	\$14.75	\$2,893,298,665
2009	\$2,153,499,200	\$12.43	\$384,622,657	\$220,050,600	\$72,515,300	\$677,188,557	\$28.45	\$16.26	\$2,830,687,757
2010	\$2,115,408,335	\$13.08	\$271,250,635	\$293,984,600	\$70,454,100	\$635,689,335	\$29.51	\$16.88	\$2,751,097,670
2011	\$2,144,152,098	\$14.33	\$245,573,546	\$267,001,600	\$91,248,060	\$603,823,206	\$31.76	\$18.16	\$2,747,975,304
2012	\$2,177,957,703	\$15.21	\$238,704,348	\$254,422,200	\$84,509,094	\$577,635,642	\$33.21	\$18.98	\$2,755,593,345
2013	\$2,178,098,386	\$15.37	\$241,737,565	\$265,814,100	\$86,205,320	\$593,756,985	\$33.80	\$19.32	\$2,771,855,371

Total Assessed Value by Classification
Fiscal Year Ended June 30, 2012



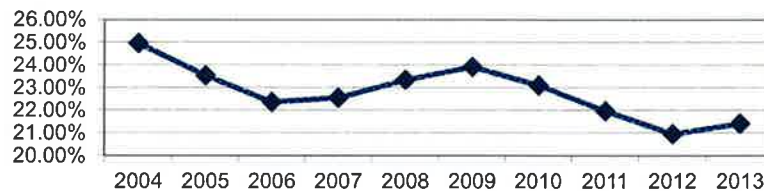
■ Residential ■ Commercial □ Industrial □ Personal Property

Total Assessed Value by Classification
Fiscal Year Ended June 30, 2013



■ Residential ■ Commercial □ Industrial □ Personal Property

Commercial Value as % of Total Value



Source: Assessor's Department, Town of Bedford
All property in the Commonwealth of Massachusetts is assessed at 100% of fair cash value.

Note: Chapter 59, Section 21C of the Massachusetts General Laws, known as "Proposition 2 1/2", imposes 2 separate limits on the annual tax levy of the Town. The primary limitation is that the tax levy cannot exceed 2 1/2 percent of the full and fair cash value. The secondary limitation is that the tax levy cannot exceed the maximum levy limit for the preceding fiscal year as determined by the State Commissioner of Revenue by more than 2 1/2 percent, subject to an exception for property added to the tax rolls and for certain substantial valuation increases other than as part of a general revaluation. The secondary limit may be exceeded in any year by a majority vote of the voters, however it cannot exceed the primary limitation.

Principal Taxpayers
Current Year and Nine Years Ago

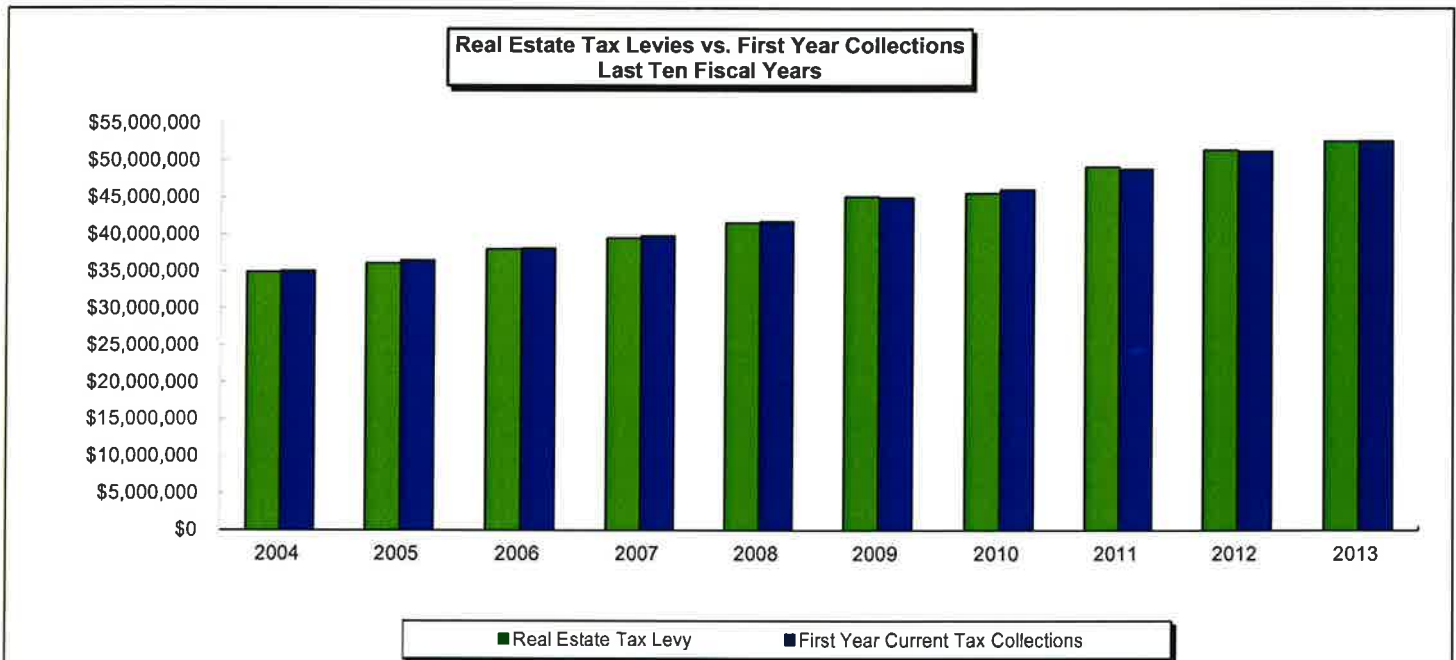
Name	Nature of Business	2013			2004		
		Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value	Assessed Valuation	Rank	Percentage of Total Taxable Assessed Value
DIV Bedford, LLC	Research and Development	\$ 31,901,900	1	1.15%	-	-	-
RAR 2 Crosby Corp Center QRS Inc	Offices	25,912,100	2	0.93%	-	-	-
Cole of Bedford, MA LLC	Offices	24,779,800	3	0.89%	-	-	-
Criterion Bedford Apartments	Apartments	24,204,900	4	0.87%	-	-	-
ILC Property, LLC	Research and Development	23,883,800	5	0.86%	-	-	-
MSCP Crosby, LLC	Research and Development	22,210,800	6	0.80%	-	-	-
Heritage Middlesex Turnpike, LLC	Apartments	21,035,200	7	0.76%	-	-	-
Carlton-Williard Homes, Inc.	Assisted Living/Senior Housing	20,478,200	8	0.74%	-	-	-
Great Road Shopping Center	Shopping Center	20,009,200	9	0.72%	-	-	-
Millipore Filler Corporation	Research and Development	19,577,500	10	0.71%	24,216,000	7	1.77%
BP-Crosby Corp Center LLC	Offices	-	-	-	31,762,300	1	2.29%
EOP-Crosby Corporate Center LLC	Research and Development	-	-	-	29,477,300	2	2.12%
Callahan, W.M. J. Jr. Trust	Research and Development	-	-	-	29,241,700	3	2.10%
Bedford Business Park LTD.	Research and Development	-	-	-	27,371,500	4	1.97%
Technoford LLC	Offices	-	-	-	26,625,300	5	1.92%
Bone QRS 15-12 Inc.	Offices	-	-	-	24,312,200	6	1.75%
Bedford Woods	Offices	-	-	-	23,854,000	8	1.72%
Middlesex Technology Center	Offices	-	-	-	19,840,400	9	1.43%
AG/ND Bedford, LLC	Research and Development	-	-	-	16,751,200	10	1.21%
Totals		<u>233,993,400</u>		<u>8.44%</u>	<u>253,451,900</u>		<u>18.28%</u>

Source: Town of Bedford, Assessor's Department

Property Tax Levies and Collections

Last Ten Fiscal Years

Fiscal/Levy Year	Total Tax Levy	Less Abatements & Exemptions	Net Tax Levy	Net as % Total	Collected in First Period (\$)	Collected in First Period (%)	Collections in Subsequent Periods	Total Tax Collections	Percent of Total Tax Collections to Net Tax Levy
2004	\$35,567,244	\$635,561	\$34,931,683	98.21%	\$35,062,337	100.37%	\$173,940	\$35,236,277	100.87%
2005	\$36,896,158	\$796,670	\$36,099,488	97.84%	\$36,462,845	101.01%	\$179,200	\$36,642,045	101.50%
2006	\$38,980,320	\$990,148	\$37,990,172	97.46%	\$38,068,727	100.21%	\$457,526	\$38,526,253	101.41%
2007	\$40,415,312	\$921,765	\$39,493,547	97.72%	\$39,809,438	100.80%	\$118,029	\$39,927,467	101.10%
2008	\$42,650,057	\$1,062,647	\$41,587,410	97.51%	\$41,751,700	100.40%	\$0	\$41,751,700	100.40%
2009	\$46,018,854	\$900,351	\$45,118,503	98.04%	\$44,980,645	99.69%	\$152,232	\$45,132,877	100.03%
2010	\$46,476,193	\$868,878	\$45,607,315	98.13%	\$46,074,553	101.02%	\$393,621	\$46,468,174	101.89%
2011	\$49,947,160	\$796,197	\$49,150,963	98.41%	\$48,863,333	99.41%	\$395,020	\$49,258,353	100.22%
2012	\$52,300,913	\$854,610	\$51,446,303	98.37%	\$51,277,364	99.67%	\$399,561	\$51,676,925	100.45%
2013	\$53,537,627	\$899,804	\$52,637,823	98.32%	\$52,669,772	100.06%	\$0	\$52,669,772	100.06%

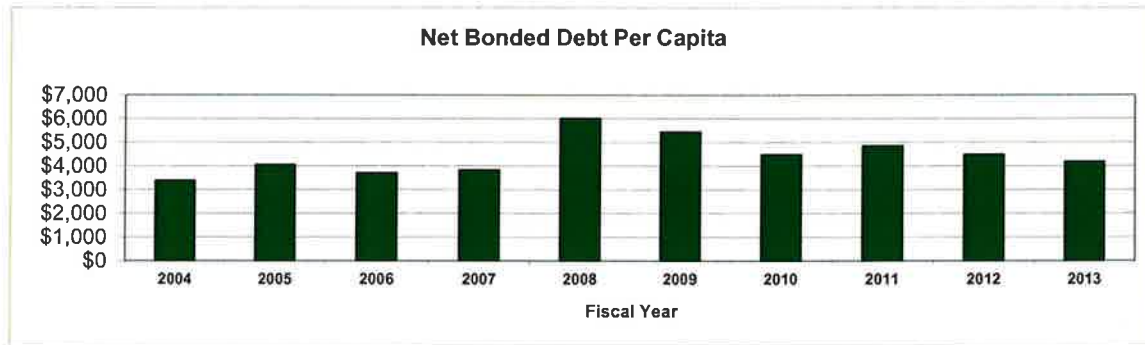


Source: Town of Bedford, Assessor's Department

Ratios of Outstanding Debt and General Bonded Debt

Last Ten Fiscal Years

Fiscal Year	U.S. Census Population	Personal Income	Assessed Value	Governmental Activities Debt					
				(A) General Obligation Bonds	(A) Long Term Notes	Total Debt	Per Capita	Percentage of Personal Income	Percentage of Assessed Value
2004	12,519	\$ 531,356,436	\$ 2,359,868,400	\$ 42,571,243	\$ -	\$ 42,571,243	\$ 3,401	8.01%	1.80%
2005	12,519	541,985,067	2,540,090,000	50,721,492	-	50,721,492	4,052	9.36%	2.00%
2006	12,519	490,895,028	2,660,171,670	46,478,873	-	46,478,873	3,713	9.47%	1.75%
2007	13,102	524,027,592	2,799,213,600	50,292,770	-	50,292,770	3,839	9.60%	1.80%
2008	13,102	513,755,624	2,893,298,665	78,832,612	-	78,832,612	6,017	15.34%	2.72%
2009	13,102	513,755,624	2,830,697,757	71,343,040	-	71,343,040	5,445	13.89%	2.52%
2010	13,320	638,494,200	2,751,097,670	59,036,000	825,184	59,861,184	4,494	9.38%	2.18%
2011	13,320	638,494,200	2,747,975,304	64,125,000	622,530	64,747,530	4,861	10.14%	2.36%
2012	13,320	638,494,200	2,755,593,345	59,457,000	419,876	59,876,876	4,495	9.38%	2.17%
2013	13,320	638,494,200	2,771,855,371	54,620,000	1,280,860	55,900,860	4,197	8.76%	2.02%



Source: Audited Financial Statements, U. S. Census

(A) Long-term Notes are distinguished from General Obligation Bonds starting in fiscal year 2010

Computation of Legal Debt Margin

Last Ten Fiscal Years

	Fiscal Year			
	2004	2005	2006	2007
Equalized Valuation.....	\$ 2,632,511,200	\$ 2,632,511,200	\$ 2,946,953,200	\$ 2,946,953,200
Debt Limit -5% of Equalized Valuation.....	\$ 131,625,560	\$ 131,625,560	\$ 147,347,660	\$ 147,347,660
Less:				
Outstanding debt applicable to limit.....	\$ 42,571,243	\$ 50,721,492	\$ 46,478,873	\$ 47,726,680
Authorized and unissued debt.....	\$ 22,516,760	\$ 30,546,311	\$ 49,259,752	\$ 32,468,319
Legal debt margin.....	<u>\$ 66,537,557</u>	<u>\$ 50,357,757</u>	<u>\$ 51,609,035</u>	<u>\$ 67,152,661</u>
Total debt applicable to the limit as a percentage of the limit.....	49.45%	61.74%	64.97%	54.43%

Source: Audited financial Statements and Town Statement of Indebtedness

Fiscal Year					
2008	2009	2010	2011	2012	2013
\$ 3,141,130,500	\$ 3,141,130,500	\$ 3,009,721,800	\$ 3,009,721,800	\$ 2,932,629,700	\$ 2,932,629,700
\$ 157,056,525	\$ 157,056,525	\$ 150,486,090	\$ 150,486,090	\$ 146,631,485	\$ 146,631,485
\$ 43,728,950	\$ 39,712,240	\$ 42,910,245	\$ 59,310,452	\$ 55,955,659	\$ 50,887,886
\$ 11,210,559	\$ 46,822,586	\$ 18,528,059	\$ 4,992,067	\$ 2,512,000	\$ 4,324,690
\$ 102,117,016	\$ 70,521,699	\$ 89,047,786	\$ 86,183,571	\$ 88,163,826	\$ 91,418,909
34.98%	55.10%	40.83%	42.73%	39.87%	37.65%

Demographic and Economic Statistics

Last Ten Fiscal Years

Fiscal Year	Population Estimates	Personal Income	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2004	12,519	\$ 531,356,436	\$ 42,444	41.0	2,330	3.00%
2005	12,519	\$ 541,985,067	\$ 43,293	41.0	2,261	3.30%
2006	12,519	\$ 490,895,028	\$ 39,212	41.0	2,271	4.30%
2007	13,102	\$ 524,027,592	\$ 39,996	41.0	2,280	3.70%
2008	13,102	\$ 513,755,624	\$ 39,212	42.1	2,342	3.80%
2009	13,102	\$ 513,755,624	\$ 39,212	42.1	2,383	6.30%
2010	13,320	\$ 638,494,200	\$ 47,935	42.1	2,436	6.50%
2011	13,320	\$ 638,494,200	\$ 47,935	42.1	2,400	6.10%
2012	13,320	\$ 638,494,200	\$ 47,935	45.1	2,424	5.70%
2013	13,320	\$ 638,494,200	\$ 47,935	45.1	2,487	5.70%

Source: U. S. Census, Division of Local Services
Median age is based on most recent census data

Principal Employers (excluding Town)

Current Year and Nine Years Ago

Employer	Nature of Business	2013			2004		
		Employees	Rank	Percentage of Employment	Employees	Rank	Percentage of Employment
Hanscom Field (USAF)	Research and Development	5,500	1	45%	5,500	1	35%
MITRE Corporation	Engineering/ Architecture/Surveying	1,829	2	15%	1,829	3	12%
Veterans Medical Center	Federal Government Hospital	950	3	8%	950	4	6%
Middlesex Community Center	Community College	927	4	8%	927	5	6%
Progress Software	Computer Software Development	600	5	5%	700	6	4%
ACME Packet	Session Border Control	600	6	5%	-	-	-
iRobot	High-Tech Manufacturing	500	7	4%	-	-	-
RSA Security	Data Security	500	8	4%	500	7	3%
Hologic	Manufacture of Medical Devices	400	9	3%	400	9	3%
GSI	Fluid Purification and Analysis	400	10	3%	-	-	-
Millipore	Fluid Purification and Analysis	-	-	-	465	8	3%
Hanscom (MITRE/Lincoln Lab)	Research and Development	-	-	-	3,992	2	26%
Carlton Willard	Nursing Home; Assisted Living	-	-	-	325	10	2%

Source: Massachusetts Department of Employment and Training

Full-time Equivalent Town Employees by Function

Last Ten Fiscal Years

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Function										
General government.....	94	113	113	113	113	113	113	113	114	114
Public Safety.....	66	66	64	64	64	64	64	64	64	64
Education.....	305	305	305	305	305	304	304	305	305	305
Water.....	5	5	5	5	5	5	5	5	5	5
Sewer.....	5	5	5	5	5	5	5	5	5	5
Public works.....	32	31	30	30	30	30	30	30	30	30
Human services.....	15	15	15	15	15	15	15	15	15	15
Culture and recreation.....	32	30	43	43	43	43	43	43	43	43
Total	<u>554</u>	<u>570</u>	<u>580</u>	<u>580</u>	<u>580</u>	<u>579</u>	<u>579</u>	<u>580</u>	<u>581</u>	<u>581</u>

Source: Town personnel records

Operating Indicators by Function/Program

Last Ten Fiscal Years

Function/Program	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Government										
Population.....	12,997	12,987	12,519	13,102	13,102	13,102	13,765	13,986	14,045	14,020
Registered Voters, Annual Town Election	8,504	8,656	8,678	8,725	9,028	9,435	9,428	9,408	9,900	9,844
Town Clerk										
Births (1).....	111	121	202	96	135	130	52	114	112	124
Marriages (1).....	60	61	60	73	49	61	98	54	55	52
Deaths (1).....	232	239	93	188	188	232	192	217	250	260
Police										
Accidents covered by an officer.....	594	612	477	477	416	454	361	410	356	440
Citations issued.....	1,863	2,073	2,200	2,200	1,915	2,072	1,882	2,681	2,878	2,619
Arrests.....	144	114	144	144	122	122	80	30	99	101
Larcenies.....	132	134	159	159	175	141	120	132	139	144
Total fines from violations.....	32,598	53,668	95,925	95,925	161,310	162,885	122,955	126,619	124,012	127,652
Fire										
Rescue assist.....	891	n/a	n/a	n/a	1,125	1,157	1,164	1,230	1,410	1,364
False alarm.....	319	308	284	331	374	338	338	371	377	352
Public assist.....	181	188	210	242	188	298	439	670	788	733
Emergency responses/Ambulance.....	887	n/a	n/a	n/a	1,125	1,154	1,251	1,230	1,410	1,364
Rescue and Emergency medical service.....	n/a	1,161	1,182	1,182	1,125	1,157	1,251	1,230	1,410	1,364
Education										
Public school enrollment.....	2,470	2,260	2,271	2,280	2,334	2,419	2,436	2,400	2,424	2,487
Public Works										
Cemetery										
Interments.....	n/a	n/a	n/a	n/a	59	67	52	44	71	57
Water										
Service connections.....	4,500	4,500	4,500	4,500	4,979	5,007	5,009	5,052	5,116	4,297
Sewer										
Service connections.....	n/a	n/a	n/a	n/a	3,887	3,897	3,899	3,915	3,952	3,974
Human Services										
Board of Health										
Inspections.....	354	263	247	315	367	340	331	275	280	337
Council on Aging										
Contacts by phone made to elderly.....	10,000	9,600	9,284	9,284	8,805	9,559	9,688	8,994	9,465	9,490
Rides provided to med. appoints.....	400	519	608	608	432	456	360	259	265	446
Libraries										
Volumes in collection.....	105,383	109,154	112,868	112,868	112,433	114,841	119,287	117,356	115,196	114,843
Circulation.....	292,370	288,829	284,622	284,622	301,708	328,281	336,717	337,539	367,656	365,930

Source: Various Town Departments

n/a - no information available

(1) Information is presented on a calendar year basis

Capital Asset Statistics by Function/Program

Last Ten Fiscal Years

<u>Function/Program</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
General Government										
Number of Buildings.....	17	17	17	17	17	17	17	17	17	17
Police										
Number of Stations.....	1	1	1	1	1	1	1	1	1	1
Fire										
Number of Stations.....	1	1	1	1	1	1	1	1	1	1
Number of Vehicles.....	6	6	6	6	9	9	9	10	10	10
Education										
Number of elementary schools.....	2	2	2	2	2	2	2	2	2	2
Number of middle schools.....	1	1	1	1	1	1	1	1	1	1
Number of high schools.....	1	1	1	1	1	1	1	1	1	1
Public Works										
Water mains (miles).....	80	80	80	80	80	84	84	84	84	84
Fire hydrants.....	800	800	800	800	810	811	811	811	810	810
Sanitary sewers (miles).....	85	85	85	85	87	86	86	86	86	86
Number of wells.....	3	3	3	3	3	3	3	3	3	3
Number of water storage tanks.....	4	4	4	4	3	3	3	3	3	3
Human Services										
Senior Center.....	1	1	1	1	1	1	1	1	1	1
Culture and Recreation										
Park and playground (acreage).....	70	70	70	70	70	70	70	70	70	70
Library.....	1	1	1	1	1	1	1	1	1	1

Source: Various Town Departments